2021 BUDGET SUMMARY

2801 Technology Forest Blvd. • The Woodlands, Texas 77381
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THE WOODLANDS® TOWNSHIP

The Woodlands Township
Consolidated Budget
(in whole dollars)

	2020 Budget	2020 Forecast	2021 Budget	2020 Budget to 2021 Budget $ Inc/(Dec)	2020 Budget to 2021 Budget % Inc/(Dec)
REVENUES					
Property Tax	$ 45,827,590	$ 45,927,590	$ 46,328,205	$ 500,614	1.1%
Sales and Use Tax	54,492,324	48,389,184	54,492,324	-	0.0%
Hotel Occupancy Tax	7,550,492	4,530,295	6,417,918	(1,132,574)	-15.0%
Supplemental HOT	2,157,284	1,294,370	1,833,691	(323,593)	-15.0%
Event Admissions Tax	1,438,886	689,308	1,401,950	(36,936)	-2.6%
Program Revenue - Other	6,174,332	3,320,464	6,221,900	47,568	0.8%
Program Revenue - Bus Fares	3,600,000	1,400,000	3,025,880	(574,120)	-15.9%
Administrative Fees	239,500	239,500	239,500	-	0.0%
Grants and Contributions	3,779,056	5,026,459	5,254,920	1,475,864	39.1%
Interest Income	1,347,165	931,525	877,445	(469,720)	-34.9%
Other Income	2,788,802	5,557,490	3,378,741	589,939	21.2%
TOTAL OPERATING REVENUES	**$ 129,395,432**	**$ 117,306,185**	**$ 129,472,474**	**$ 77,042**	0.1%
TOTAL REVENUES	**$ 129,395,432**	**$ 117,306,185**	**$ 129,472,474**	**$ 77,042**	**0.1%**
OPERATING EXPENDITURES					
General Government	9,402,028	9,028,893	9,436,368	34,340	0.4%
Law Enforcement	11,793,136	11,633,050	11,891,795	98,659	0.8%
Neighborhood Services	620,244	575,136	619,117	(1,127)	-0.2%
Parks and Recreation	23,916,250	21,003,136	23,863,539	(52,711)	-0.2%
Community Services	19,732,422	19,194,985	20,106,563	374,141	1.9%
Community Relations	1,665,691	1,522,598	1,678,314	12,623	0.8%
Transportation	8,512,721	7,340,202	9,034,144	521,423	6.1%
Economic Development	259,000	238,000	250,000	(9,000)	-3.5%
Fire Department	25,597,373	25,353,340	25,933,617	336,244	1.3%
Convention & Visitors Bureau	3,198,136	2,132,918	2,588,509	(609,627)	-19.1%
Regional Participation	1,745,842	1,553,174	1,720,255	(25,587)	-1.5%
Other Expenditures (Operating)	2,475,835	2,470,848	2,277,035	(198,800)	-8.0%
OPERATING EXPENDITURES	**$ 108,918,678**	**$ 102,046,279**	**$ 109,399,256**	**$ 480,578**	**0.4%**
OTHER					
Other Expenditures (EDZ)	2,930,242	2,580,330	2,916,162	(14,080)	-0.5%
Capital Outlay	12,829,920	9,060,807	8,405,741	(4,424,179)	-34.5%
New Development Capital	1,663,469	1,663,469	1,000,000	(663,469)	-39.9%
Transportation Capital	830,500	830,500	-	(830,500)	-100.0%
Debt Service	6,537,070	6,039,487	6,037,326	(499,744)	-7.6%
OTHER EXPENDITURES	**$ 24,791,201**	**$ 20,174,593**	**$ 18,359,229**	**$ (6,431,972)**	**-25.9%**
TOTAL EXPENDITURES	**$ 133,709,879**	**$ 122,220,871**	**$ 127,758,485**	**$ (5,951,394)**	**-4.5%**
REVENUE OVER/(UNDER) EXPENDITURES	**(4,314,447)**	**(4,914,686)**	**1,713,988**	**6,028,436**	**139.7%**
BEGINNING FUND BALANCE	**99,154,342**	**99,154,342**	**94,239,656**	**(4,914,686)**	**-5.0%**
ENDING FUND BALANCE	**$ 94,839,895**	**$ 94,239,656**	**$ 95,953,644**	**$ 1,113,750**	**1.2%**

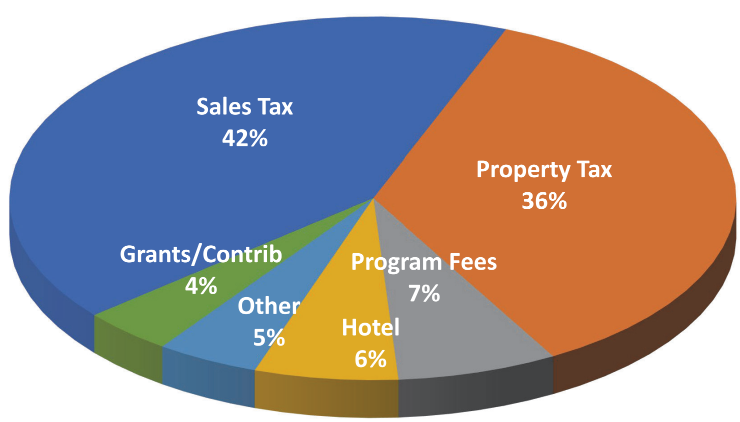
The Woodlands Township
Components of Ending Fund Balance
(in whole dollars)

	2020 Forecast	2021 Budget
Operating Reserve	$ 21,036,070	$ 21,676,502
Self-funded Health Insurance Reserve	845,555	845,555
Capital Carryover	2,746,841	-
Capital Replacement Fund	32,057,826	32,958,926
Capital Replacement Fund - Receivable from Transportation Fund	2,051,729	2,051,729
Grogan's Mill Property Site Plan Reserve	5,195,467	5,195,467
CCSA Reserve	3,000,000	2,000,000
Sales Tax Reserve	2,500,000	4,359,757
Incorporation Reserve	15,405,467	15,405,467
Flood and Drainage Reserve	123,479	123,479
Cultural Education Reserve	851,442	991,637
Debt Service Fund	3,107,850	3,107,850
Bond Redemption Reserve Fund	1,859,757	-
Debt Service Reserve - Performing Arts/Convention Center	1,592,127	4,482,109
Transportation Fund	1,421,820	1,541,820
Transportation Fund - Payable to Capital Replacement Fund	(2,051,729)	(2,051,729)
CVB Fund Balance	1,328,862	1,264,604
Capital Contingency Account	-	-
Total Designated Fund Balance	**$ 93,072,563**	**$ 93,953,173**
Undesignated General Fund 2020	1,167,093	1,167,093
Undesignated General Fund 2021	-	833,380
Total Undesignated Fund Balance	**$ 1,167,093**	**$ 2,000,473**
Total Ending Fund Balance	**$ 94,239,656**	**$ 95,953,646**

WHERE THE MONEY COMES FROM
BY REVENUE TYPE

Revenue	2020 Budget	2020 Forecast	2021 Budget	2020 Budget to 2021 Budget: $ Change	2020 Budget to 2021 Budget: % Change
Property Tax	$ 45,827,590	$ 45,927,590	$ 46,328,205	$ 500,614	1.1%
Sales and Use Tax	54,492,324	48,389,184	54,492,324	-	0.0%
Hotel Occupancy Tax	7,550,492	4,530,295	6,417,918	(1,132,574)	-15.0%
Supplemental Hotel Occupancy Tax	2,157,284	1,294,370	1,833,691	(323,593)	-15.0%
Events Admission Tax	1,438,886	689,308	1,401,950	(36,936)	-2.6%
Program Revenues	9,774,332	4,720,464	9,247,780	(526,552)	-5.4%
Administrative Fees	239,500	239,500	239,500	-	0.0%
Grants and Contributions	3,779,056	5,026,459	5,254,920	1,475,864	39.1%
Interest Income	1,347,165	931,525	877,445	(469,720)	-34.9%
Other Income	2,788,802	5,557,490	3,378,741	589,939	21.2%
Total Revenue	**$ 129,395,432**	**$ 117,306,185**	**$ 129,472,474**	**$ 77,042**	**0.1%**

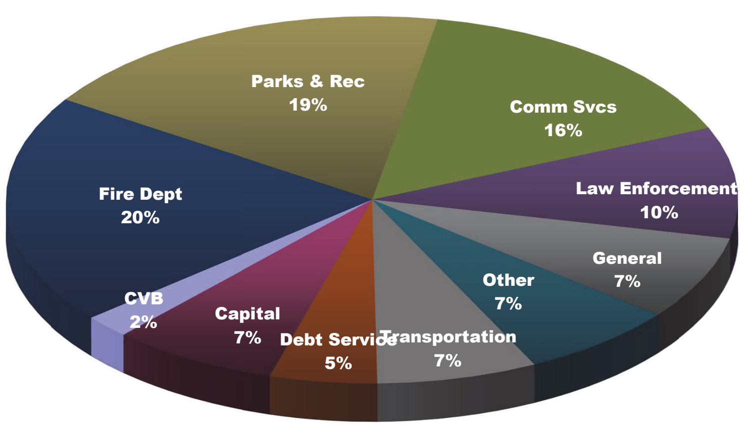
2021 BUDGET
% of TOTAL REVENUE



WHERE THE MONEY GOES
BY DEPARTMENT/PROGRAM

Department	2020 Budget	2020 Forecast	2021 Budget	2020 Budget to 2021 Budget $ Change	2020 Budget to 2021 Budget % Change
General Government	$ 9,402,028	$ 9,028,893	$ 9,436,368	$ 34,340	0.4%
Law Enforc/Neighborhood Svcs	12,413,379	12,208,186	12,510,912	97,533	0.8%
Parks and Recreation	23,916,250	21,003,136	23,863,539	(52,711)	-0.2%
Community Services	19,732,422	19,194,985	20,106,563	374,141	1.9%
Community Relations	1,665,691	1,522,598	1,678,314	12,623	0.8%
Transportation	8,512,721	7,340,202	9,034,144	521,423	6.1%
Economic Development	259,000	238,000	250,000	(9,000)	-3.5%
The Woodlands Fire Dept	25,597,373	25,353,340	25,933,617	336,244	1.3%
Convention & Visitors Bureau	3,198,136	2,132,918	2,588,509	(609,627)	-19.1%
Regional Participation	1,745,842	1,553,174	1,720,255	(25,587)	-1.5%
Other Expenditures	5,406,077	5,051,178	5,193,197	(212,880)	-3.9%
Capital Outlay	15,323,889	11,554,776	9,405,741	(5,918,148)	-38.6%
Debt Service	6,537,070	6,039,487	6,037,326	(499,744)	-7.6%
Total Expenditures	**$ 133,709,879**	**$ 122,220,871**	**$ 127,758,485**	**$ (5,951,394)**	**-4.5%**

2021 BUDGET
% of TOTAL EXPENDITURES



The Woodlands Township
Consolidated Budget Summary by Fund
(FY 2021)

	General Fund	Debt Service Fund	Bond Redemption Reserve Fund	Capital Projects Fund	Special Revenue Fund	Transportation Fund	The Woodlands CVB	Total
REVENUES								
Property Tax	$ 43,134,755	$ 3,193,450	$ -	$ -	$ -	$ -	$ -	$ 46,328,205
Sales and Use Tax	27,524,077	-	-	-	26,968,247	-	-	54,492,324
Hotel Occupancy Tax	-	6,417,918	-	-	-	-	-	6,417,918
Supplemental HOT	-	-	-	-	-	-	1,833,691	1,833,691
Event Admissions Tax	1,401,950	-	-	-	-	-	-	1,401,950
Program Revenues	6,221,900	-	-	-	-	3,025,880	-	9,247,780
Administrative Fees	239,500	-	-	-	-	-	-	239,500
Grants and Contributions	132,500	-	-	-	-	5,122,420	-	5,254,920
Interest Income	870,945	6,000	-	-	-	-	500	877,445
Other Income	3,378,741	-	-	-	-	-	-	3,378,741
TOTAL REVENUES	**$ 82,904,368**	**$ 9,617,368**	**$ -**	**$ -**	**$ 26,968,247**	**$ 8,148,300**	**$ 1,834,191**	**$ 129,472,474**
EXPENDITURES								
General Government	9,436,368	-	-	-	-	-	-	9,436,368
Law Enforc/Neighborhood Svcs	12,510,912	-	-	-	-	-	-	12,510,912
Parks and Recreation	23,863,539	-	-	-	-	-	-	23,863,539
Community Services	20,106,563	-	-	-	-	-	-	20,106,563
Community Relations	1,678,314	-	-	-	-	-	-	1,678,314
Transportation	605,907	-	-	-	-	8,428,237	-	9,034,144
Economic Development	250,000	-	-	-	-	-	-	250,000
Regional Participation	1,720,255	-	-	-	-	-	-	1,720,255
Other Expenditures	2,277,035	-	-	-	2,916,162	-	-	5,193,197
Fire Department	25,933,617	-	-	-	-	-	-	25,933,617
Convention & Visitors Bureau	-	-	-	-	-	-	2,588,509	2,588,509
Capital Outlay	-	-	-	8,405,741	-	-	-	8,405,741
New Development Capital	-	-	-	1,000,000	-	-	-	1,000,000
Debt Service	-	6,037,326	-	-	-	-	-	6,037,326
TOTAL EXPENDITURES	**$ 98,382,510**	**$ 6,037,326**	**$ -**	**$ 9,405,741**	**$ 2,916,162**	**$ 8,428,237**	**$ 2,588,509**	**$ 127,758,485**
REV OVER/(UNDER) EXP (before transfers)	**(15,478,142)**	**3,580,042**	**-**	**(9,405,741)**	**24,052,085**	**(279,937)**	**(754,318)**	**1,713,988**
NET TRANSFERS IN/(OUT)	**16,743,898**	**(690,060)**	**(1,859,757)**	**8,559,952**	**(23,844,030)**	**399,937**	**690,060**	**-**
REV OVER/(UNDER) EXP (after transfers)	**1,265,756**	**2,889,982**	**(1,859,757)**	**(845,789)**	**208,055**	**120,000**	**(64,258)**	**1,713,988**
BEGINNING FUND BALANCE	**29,013,486**	**4,699,977**	**1,859,757**	**63,932,250**	**(5,964,768)**	**(629,909)**	**1,328,862**	**94,239,656**
ENDING FUND BALANCE	**$ 30,279,242**	**$ 7,589,959**	**$ -**	**$ 63,086,461**	**$ (5,756,713)**	**$ (509,909)**	**$ 1,264,604**	**$ 95,953,644**

General Fund
Statement of Revenues Expenditures & Changes in Fund Balance
(in whole dollars)

	2019 Actual	2020 Budget	2020 Forecast	2021 Budget	$ Inc/(Dec)	% Inc/(Dec)
REVENUES						
Tax Revenue						
Property Tax	$ 42,318,783	$ 42,644,663	$ 42,744,663	$ 43,134,755	$ 490,091	1.1%
Sales and Use Tax	27,927,632	27,524,077	24,441,380	27,524,077	-	0.0%
EDZ Sales and Use Tax	24,974,611	23,844,030	21,173,499	23,844,030	-	0.0%
Event Admissions Tax	1,335,193	1,438,886	689,308	1,401,950	(36,936)	-3%
	96,556,219	**95,451,656**	**89,048,850**	**95,904,812**	**453,155**	**0.5%**
Other Sources						
Program Revenues	6,085,672	6,174,332	3,320,464	6,221,900	47,568	0.8%
Administrative Fees	319,942	239,500	239,500	239,500	-	0.0%
Grants and Contributions	259,261	130,500	130,500	132,500	2,000	
Interest Income	1,539,429	1,302,025	925,025	870,945	(431,080)	-33.1%
Other Income	2,842,266	2,788,802	5,557,490	3,378,741	589,939	21.2%
TOTAL REVENUES	**107,602,789**	**106,086,816**	**99,221,829**	**106,748,398**	**661,582**	**0.6%**
OPERATING EXPENDITURES						
General Government						
Board of Directors	36,127	51,100	51,700	51,100	-	0.0%
President's Office	701,260	721,144	807,598	754,359	33,215	4.6%
Legal Services	702,784	782,660	719,592	749,478	(33,182)	-4.2%
Intergovernmental Relations	148,965	187,834	172,816	178,567	(9,267)	-4.9%
Human Resources	870,305	874,415	849,966	865,473	(8,942)	-1.0%
Finance	1,638,319	1,785,164	1,738,114	1,789,120	3,956	0.2%
Information Technology	2,521,056	2,902,006	2,788,316	3,022,256	120,250	4.1%
Records/Database Mgmt	574,070	337,905	243,191	277,315	(60,590)	-17.9%
Non-Departmental	1,747,186	1,759,800	1,657,600	1,748,700	(11,100)	-0.6%
	8,940,072	**9,402,028**	**9,028,893**	**9,436,368**	**34,340**	**0.4%**
Law Enforc/Neighborhood Svcs						
Law Enforcement Services	11,739,567	11,793,136	11,633,050	11,891,795	98,659	0.8%
Neighborhood Services	599,997	620,244	575,136	619,117	(1,127)	-0.2%
	12,339,564	**12,413,379**	**12,208,186**	**12,510,912**	**97,533**	**0.8%**
Parks and Recreation						
PARD Admin/Planning	2,141,820	2,376,627	2,288,261	2,275,785	(100,842)	-4.2%
Park & Pathway Operations	9,450,103	10,263,756	9,802,673	10,234,320	(29,436)	-0.3%
Town Center Facilities/Operations	2,779,259	2,855,752	2,822,187	2,911,800	56,048	2.0%
Township Events	1,625,060	1,698,190	1,389,472	1,704,660	6,470	0.4%
Aquatics	2,247,645	2,646,104	1,782,446	2,592,144	(53,960)	-2.0%
Recreation	3,868,485	4,075,821	2,918,098	4,144,830	69,009	1.7%
	22,112,372	**23,916,250**	**21,003,136**	**23,863,539**	**(52,711)**	**-0.2%**
Community Services						
Covenant Administration	2,917,912	3,076,428	3,009,282	3,163,082	86,654	2.8%
Environmental Services	632,655	656,049	619,457	662,003	5,954	0.9%
Streetlighting	802,127	1,325,000	1,050,000	1,155,000	(170,000)	-12.8%
Streetscape Operations	5,528,492	5,885,314	5,885,649	5,910,871	25,557	0.4%
Solid Waste Services	5,248,313	6,749,400	6,749,400	7,120,000	370,600	5.5%
Other Community Services	1,898,380	2,040,230	1,881,197	2,095,607	55,377	2.7%
	17,027,879	**19,732,422**	**19,194,985**	**20,106,563**	**374,141**	**1.9%**
Community Relations						
Community Relations	642,096	780,555	698,192	811,405	30,850	4.0%
CVB Staff Services	744,399	885,136	824,406	866,909	(18,227)	-2.1%
	1,386,495	**1,665,691**	**1,522,598**	**1,678,314**	**12,623**	**0.8%**
Woodlands Fire Department						
Fire and EMS Management	1,997,346	2,668,750	2,460,809	2,568,532	(100,218)	-3.8%
Fire Protection	19,931,854	21,293,002	21,314,194	21,689,685	396,683	1.9%
Dispatch	1,492,164	1,635,621	1,578,336	1,675,400	39,779	2.4%
Fire Department	**23,421,364**	**25,597,373**	**25,353,340**	**25,933,617**	**336,244**	**1.3%**
Other Expenditures						
Transportation	516,551	628,520	584,136	605,907	(22,613)	-3.6%
Economic Development	233,445	259,000	238,000	250,000	(9,000)	-3.5%
Regional Participation	1,709,400	1,745,842	1,553,174	1,720,255	(25,587)	-1.5%
Other Expenditures	2,529,566	2,475,835	2,470,848	2,277,035	(198,800)	-8.0%
	4,988,962	**5,109,197**	**4,846,157**	**4,853,197**	**(256,000)**	**-5.0%**
TOTAL OPERATING EXPENSE	**90,216,709**	**97,836,341**	**93,157,295**	**98,382,510**	**546,169**	**0.6%**
TRANSFERS						
Convention & Visitors Bureau	954,233	973,535	771,231	690,060	(283,475)	-29.1%
Capital Outlay	2,409,813	1,535,220	1,113,920	452,800	(1,082,420)	-70.5%
Capital/Econ Dev Reserves	11,582,999	4,398,006	2,978,912	6,247,395	1,849,389	42.1%
Transportation	1,476,916	1,616,145	790,607	399,937	(1,216,208)	-75.3%
Incorporation Reserve	(415,022)	(290,750)	(290,750)	-	290,750	-100.0%
Flooding/Drainage Reserve	(16,625)	-	(45,000)	-	-	0.0%
Debt Service/Other Reserve	(1,102,876)	(1,145,535)	(1,054,131)	(690,060)	455,475	-39.8%
	14,889,437	**7,086,621**	**4,264,789**	**7,100,132**	**13,511**	**0.2%**
TOTAL EXPENDITURES	**105,106,146**	**104,922,962**	**97,422,084**	**105,482,642**	**559,680**	**0.5%**
REV OVER/(UNDER) EXP	**2,496,644**	**1,163,854**	**1,799,746**	**1,265,756**	**101,902**	**-8.8%**
BEGINNING FUND BALANCE	**24,717,100**	**27,213,741**	**27,213,741**	**29,013,486**	**1,799,746**	**6.6%**
ENDING FUND BALANCE	**$ 27,213,744**	**$ 28,377,595**	**$ 29,013,486**	**$ 30,279,242**	**$ 1,901,647**	**6.7%**

Debt Service Fund
Statement of Revenues, Expenditures & Changes in Fund Balance
(in whole dollars)

	2019 Actuals	2020 Budget	2020 Forecast	2021 Budget	$ Inc/(Dec)
REVENUES					
Direct - Property Tax	$ 3,422,159	$ 3,182,927	$ 3,182,927	$ 3,193,450	$ 10,523
Direct - Hotel Occupancy Tax	7,191,086	7,550,492	4,530,295	6,417,918	(1,132,574)
Transfers In - Debt Svc Resv Fund	2,269,692	37,840	-	-	(37,840)
Interest Income	22,371	6,800	6,000	6,000	(800)
Transfers In - Bond Redemption Fund	6,394,000	-	-	-	-
Bond Proceeds/Excess	44,527,742	-	-	-	-
TOTAL REVENUES	**$ 63,827,051**	**$ 10,778,059**	**$ 7,719,222**	**$ 9,617,368**	**$ (1,160,691)**
EXPENDITURES					
Debt Service - Principal	57,635,000	4,855,001	4,665,000	4,365,000	(490,001)
Debt Service - Interest	2,845,527	1,682,069	1,374,487	1,672,326	(9,743)
Debt Issuance Costs	497,792	-	-	-	-
Debt Service -Admin Expense	3,050	-	-	-	-
Transfers Out - Capital Replacement Reserve	2,000,000	-	-	-	-
Transfers Out - Operating Reserve	2,000,000	-	-	-	-
Transfers Out - Property Site Plan Reserve	1,833,899	-	-	-	-
Transfers Out - General Fund (For CVB/Trolley)	1,102,876	1,145,535	943,231	690,060	(455,475)
TOTAL EXPENDITURES	**$ 67,918,145**	**$ 7,682,605**	**$ 6,982,718**	**$ 6,727,386**	**$ (955,219)**
REVENUE OVER/(UNDER) EXPENDITURES	**(4,091,094)**	**3,095,454**	**736,504**	**2,889,982**	**(205,472)**
BEGINNING FUND BALANCE	**8,054,567**	**3,963,473**	**3,963,473**	**4,699,977**	**736,504**
ENDING FUND BALANCE	**$ 3,963,473**	**$ 7,058,927**	**$ 4,699,977**	**$ 7,589,959**	**$ 531,032**
ENDING FUND BALANCE RECONCILIATION					
Funds for Debt Service	3,107,850	3,107,850	3,107,850	3,107,850	
Funds for Excess Hotel tax	855,623	3,951,077	1,592,127	4,482,109	
	3,963,473	7,058,927	4,699,977	7,589,959	

Debt Service Reserve Fund
Statement of Revenues, Expenditures & Changes in Fund Balance
(in whole dollars)

	2019 Actual	2020 Budget	2020 Forecast	2021 Budget	$ Inc/(Dec)
REVENUES					
Interest Income	$ 49,938	$ 37,840	$ -	$ -	$ (37,840)
Transfers In -General Fund	-	-	-	-	-
TOTAL REVENUES	**$ 49,938**	**$ 37,840**	**$ -**	**$ -**	**$ (37,840)**
EXPENDITURES					
Transfers Out	2,269,692	37,840	110,900	-	(37,840)
TOTAL EXPENDITURES	**$ 2,269,692**	**$ 37,840**	**$ 110,900**	**$ -**	**$ (37,840)**
REVENUE OVER/(UNDER) EXPENDITURES	**(2,219,754)**	**-**	**(110,900)**	**-**	**-**
BEGINNING FUND BALANCE	**2,330,654**	**110,900**	**110,900**	**-**	**(110,900)**
ENDING FUND BALANCE	**$ 110,900**	**$ 110,900**	**$ -**	**$ -**	**$ (110,900)**

Bond Redemption Reserve Fund
Statement of Revenues, Expenditures & Changes in Fund Balance
(in whole dollars)

	2019 Actuals	2020 Budget	2020 Actuals	2021 Budget	$ Inc/(Dec)
REVENUES					
Transfers In	$ 500,000	$ 1,859,757	$ 1,859,757	$ -	$ (1,859,757)
TOTAL REVENUES	**$ 500,000**	**$ 1,859,757**	**$ 1,859,757**	**$ -**	**$ (1,859,757)**
EXPENDITURES					
Transfers Out	6,394,000	-	-	1,859,757	1,859,757
TOTAL EXPENDITURES	**$ 6,394,000**	**$ -**	**$ -**	**$ 1,859,757**	**$ 1,859,757**
REVENUE OVER/(UNDER) EXPENDITURES	**(5,894,000)**	**1,859,757**	**1,859,757**	**(1,859,757)**	**(3,719,514)**
BEGINNING FUND BALANCE	**5,894,000**	**-**	**-**	**1,859,757**	**1,859,757**
ENDING FUND BALANCE	**$ -**	**$ 1,859,757**	**$ 1,859,757**	**$ -**	**$ (1,859,757)**

The Woodlands Township
Capital Projects Fund Summary
(in whole dollars)

	2020 Carryovers/Reserves	2021 Budget
FUNDING SOURCES		
BEGINNING FUND BALANCE		
Carryovers - prior years	-	2,746,841
Capital Replacement/Other Reserves	-	61,185,409
	-	**63,932,250**
TRANSFERS IN & OTHER REVENUE		
Tax Revenue (funding for new capital)	-	452,800
Tax Revenue (annual funding of capital reserve)	-	6,107,200
Bond Redempton Funds for Sales Tax Reserve		1,859,757
Tax Revenue (events admission tax)		140,195
	-	**8,559,952**
	$ -	**$ 72,492,202**
CAPITAL OUTLAY		
THE WOODLANDS FIRE DEPT		
Information Technology	-	125,000
Vehicles	-	-
Equipment	-	187,000
Specialty Vehicles/Equipment	499,181	1,899,181
Fire Station Improvements	-	362,000
	499,181	**2,573,181**
LAW ENFORCEMENT SERVICES		
MCSO Vehicles	-	-
MCSO Equipment	-	70,000
	-	**70,000**
PARKS AND RECREATION		
Vehicles	-	111,000
Equipment	-	15,000
PARDES Facility Improvements	80,000	105,000
Recreation Center	30,000	50,000
	110,000	**281,000**
PARKS		
New Park Development	-	1,000,000
Park Improvements/Renovations	338,000	1,561,400
Irrigation Improvements	600,000	60,000
Lake/Pond Improvements	91,348	136,348
Athletic Facilities Improvements	-	289,000
Aquatic Facilities Improvements	150,000	724,500
Signs/Stone Walls Improvements	91,005	451,005
	1,270,353	**4,222,253**
PATHWAYS		
Pathway Improvements	-	440,000
	-	**440,000**
INFORMATION TECHNOLOGY		
Computers & Hardware	93,596	818,096
Software & Licenses	-	177,500
	93,596	**995,596**
OTHER		
Building Improvements	773,711	823,711
	773,711	**823,711**
TOTAL CAPITAL OUTLAY	**$ 2,746,841**	**$ 9,405,741**
TRANSFERS OUT		**$ -**
ENDING FUND BALANCE		**$ 63,086,461**
CAPITAL PROJECTS FUND COMPONENTS		
Capital Replacement Reserve	34,109,554	35,010,654
CCSA Projects Reserve	3,000,000	2,000,000
9669 Grogan's Mill Building Reserve	5,195,467	5,195,467
Incorporation Reserve	15,405,467	15,405,467
Sales Tax Reserve	2,500,000	4,359,757
Flood/Drainage Reserve	123,479	123,479
Cultural Education Fund	851,442	991,637
Total Reserves	**$ 61,185,409**	**$ 63,086,461**

THE WOODLANDS TOWNSHIP

CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2021
(In Whole Dollars)

	Prior Year Carryover	2020 Budget	2020 Forecast	Carry-Over	2021 Budget Funding	2021 New	2021 Reserve	2021 Total
LAW ENFORCEMENT SERVICES								
Vehicles	$ -	$ 1,036,420	$ 1,036,420	$ -	$ -	$ -	$ -	$ -
Equipment	-	242,140	222,140	-	-	70,000	-	70,000
Total	$ -	$ 1,278,560	$ 1,258,560	$ -	$ -	$ 70,000	$ -	$ 70,000
PARKS & RECREATION								
Vehicles								
Maintenance Vehicles - Trucks	$ 54,000	$ -	$ 54,000	$ -	$ -	$ -	$ -	$ -
Maintenance Vehicles - Dump Truck	-	-		-	-	-	45,000	45,000
Maintenance Vehicles - Buggy	-	18,000	18,000	-	-	18,000	18,000	36,000
Maintenance Vehicles - Electric Carts	-	30,000	27,718	-	-	-	30,000	30,000
Total	$ 54,000	$ 48,000	$ 99,718	$ -	$ -	$ 18,000	$ 93,000	$ 111,000
Furniture, Fixtures & Equipment								
Special Events Equipment	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Water Bikes	-	-	-	-	15,000		-	15,000
Total	$ -	$ -	$ -	$ -	$ 15,000	$ -	$ -	$ 15,000
PARDES Facility Improvements								
Facility Improvements	$ 78,125	$ 172,000	$ 45,740	$ 80,000	$ -	$ 25,000	$ -	$ 105,000
Total	$ 78,125	$ 172,000	$ 45,740	$ 80,000	$ -	$ 25,000	$ -	$ 105,000
Recreation Center								
Facility Improvements	$ -	$ -	$ -	$ -	$ -	$ -	$ 20,000	$ 20,000
Bear Branch Rec Center	60,000	100,000	130,000	30,000	-	-	-	30,000
Total	$ 60,000	$ 100,000	$ 130,000	$ 30,000	$ -	$ -	$ 20,000	$ 50,000
PARKS								
Town Center Parks	$ 130,373	$ 179,000	$ 169,373	$ 50,000	$ -	$ -	$ 137,000	$ 187,000
Irrigation Improvements	-	30,000	30,000	-	30,000		30,000	60,000
Bear Branch Master Plan Phases	-	600,000	-	600,000	-		-	600,000
Park Improvements	344,167	700,000	546,370	288,000	135,000		351,400	774,400
Lake/Pond Improvements	50,000	50,000	8,652	91,348	15,000		30,000	136,348
Athletic Facilities Improvements	64,206	276,250	340,456	-	-		289,000	289,000
Aquatic Facilities Improvements	210,738	519,553	462,031	150,000	12,000		562,500	724,500
Signs/Stone Walls Improvements	91,005	30,000	-	91,005	300,000		60,000	451,005
Total	$ 890,489	$ 2,384,803	$ 1,556,882	$ 1,270,353	$ 492,000	$ -	$ 1,459,900	$ 3,222,253
PATHWAYS								
Pathway/Bridge Improvements	$ 11,318	$ 300,000	$ 111,318	$ -	$ -	$ 30,000	$ 410,000	$ 440,000
Total	$ 11,318	$ 300,000	$ 111,318	$ -	$ -	$ 30,000	$ 410,000	$ 440,000
NEW DEVELOPMENT								
New Parks (New Developments)	$ 663,469	$ 1,000,000	$ 1,663,469	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
Total	$ 663,469	$ 1,000,000	$ 1,663,469	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
Total for PARD	$ 1,757,401	$ 4,004,803	$ 3,607,127	$ 1,380,353	$ 507,000	$ 73,000	$ 2,982,900	$ 4,943,253
INFORMATION TECHNOLOGY								
Computers: software & hardware								
GPS Equipment & Workstations	$ -		$ -	$ -	$ -	$ -	$ -	$ -
Mobile Data Computers	-	39,800	239,800	-	-	-	-	-
WFD Mobile Data Computers	-	17,600	17,600	-	-	-	-	-
Server Replacements/Upgrades	-	90,160	1,231	88,929	-	-	121,100	210,029
Phone System	-	-	-	-	-	13,100	73,400	86,500
Software	-	351,000	351,000	-	-	-	177,500	177,500
Desktop & Laptop Computers	-	49,000	49,000	-	-	-	215,700	215,700
Network Equipment	40,167	105,100	140,600	4,667	-	-	83,500	88,167
Storage Area Network Expansion	-	-	-	-	-	-	85,000	85,000
Audio Visual Systems	-	-	-	-	-	7,700	-	7,700
Printers	-	11,600	11,600	-	-	-	-	-
Software Licenses	25,358	-	25,358	-	-	-	33,000	33,000
Microwave Network	-	-	-	-	-	92,000	-	92,000
Facility Access Control	191,757	-	41,365	-	-	-	-	-
Total	$ 257,282	$ 664,260	$ 877,554	$ 93,596	$ -	$ 112,800	$ 789,200	$ 995,596
GENERAL								
Building Improvements/Equipment	$ -	$ 105,000	$ 105,000	$ -	$ -	$ -	$ -	$ -
UPS System/Batteries	-	-	-	-	-	-	45,000	45,000
Water Heater	-	-	-	-	-	-	5,000	5,000
Concrete Pavement	-	8,500	8,500	-	-	-	-	-
GE Betz Office Site	514,555	384,312	-	706,711	-	-	-	706,711
Street Sign Project	-	-	-	-	-	-	-	-
Replace Sealant Joints @ Concrete Pa	-	67,000	-	67,000	-	-	-	67,000
Cultural Arts Feasibility	58,100	-	58,100	-	-	-	-	-
Total	$ 572,655	$ 564,812	$ 171,600	$ 773,711	$ -	$ -	$ 50,000	$ 823,711

THE WOODLANDS TOWNSHIP
CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2021
(In Whole Dollars)

	Prior Year Carryover	2020 Budget	2020 Forecast	Carry-Over	2021 Budget Funding	2021 New	2021 Reserve	2021 Total
CAPITAL RESERVES								
Waterway	$ 416,380	$ 31,200	$ 31,200	$ 447,580	$ -	$ 31,200	$ -	$ 478,780
Waterway Square Park	200,000	-	-	200,000	-	-	-	200,000
Waterway Square Fountain	200,000	-	-	200,000	-	-	-	200,000
Waterway Cameras	11,615	-	-	11,615	-	-	-	11,615
Town Green Park	200,002	-	-	200,002	-	-	-	200,002
Town Center Garage	109,403	6,000	6,000	115,403	-	6,000	-	121,403
Wayfinding Signs	28,000	-	-	28,000	-	-	-	28,000
Monument Signs	110,000	-	-	110,000	-	-	-	110,000
Lake Woodlands Dam	296,969	20,000	20,000	316,969	-	20,000	-	336,969
Unallocated Reserves	28,481,927	3,386,489	3,998,056	32,479,983	-	6,050,000	(5,206,100)	33,323,883
9669 Grogans Mill Building	5,387,623	(384,312)	(192,156)	5,195,467	-	-	-	5,195,467
Capital Contingency - Undesignated	7,971,955	(6,422,051)	(7,971,955)	-	-	-	-	-
CCSA Reserve	4,000,000	(1,000,000)	(1,000,000)	3,000,000	-	-	(1,000,000)	2,000,000
Incorporation Reserve	15,786,217	(380,750)	(380,750)	15,405,467	-	-	-	15,405,467
Sales Tax Reserve	-	2,500,000	2,500,000	2,500,000	-	1,859,757	-	4,359,757
Flood/Drainage Reserve	168,479	-	(45,000)	123,479	-	-	-	123,479
Cultural Education Reserve	779,498	143,888	71,944	851,442	-	140,195	-	991,637
Economic Development Reserve	3,592,599	(3,592,599)	(3,592,599)	-	-	-	-	-
Total	$ 67,740,667	$ (5,692,135)	$ (6,555,260)	$ 61,185,407	$ -	$ 8,107,152	$ (6,206,100)	$ 63,086,459
TOTAL TWT CAPITAL BUDGET								
Law Enforcement Services	-	1,278,560	1,258,560	-	-	70,000	-	70,000
Parks & Recreation	1,757,401	4,004,803	3,607,127	1,380,353	507,000	73,000	2,982,900	4,943,253
Information Technology	257,282	664,260	877,554	93,596	-	112,800	789,200	995,596
Other Capital	572,655	564,812	171,600	773,711	-	-	50,000	823,711
Capital Reserves	67,740,667	(5,692,135)	(6,555,260)	61,185,407	-	8,107,152	(6,206,100)	63,086,459
TOTAL TWT CAPITAL BUDGET	$ 70,328,005	$ 820,300	$ (640,419)	$ 63,433,067	$ 507,000	$ 8,362,952	$ (2,384,000)	$ 69,919,019
TOTAL WFD CAPITAL BUDGET	$ 2,431,198	$ 3,113,700	$ 4,809,435	$ 499,181	$ 100,000	$ 197,000	$ 1,777,000	$ 2,573,181
TOTAL CONSOLIDATED CAPITAL BU	$ 72,759,203	$ 3,934,000	$ 4,169,016	$ 63,932,248	$ 607,000	$ 8,559,952	$ (607,000)	$ 72,492,200

THE WOODLANDS FIRE DEPARTMENT, INC.

CAPITAL BUDGET
FOR THE YEAR ENDING DECEMBER 31, 2021
(In Whole Dollars)

	Prior Year Carryover	2020 Budget	2020 Forecast	Carry-Over	2021 Budget Initiatives	2021 New	2021 Reserve Study	2021 Total
COMPUTERS: SOFTWARE & HARDWARE								
Mobile Data Terminals	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
PSAP Program	-	125,000	125,000	-	-	125,000	-	125,000
Computer Aided Dispatch	30,000	-	30,000	-	-	-	-	-
TOTAL 3-YEAR ASSETS	$ 30,000	$ 125,000	$ 155,000	$ -	$ -	$ 125,000	$ -	$ 125,000
VEHICLES								
Staff /Utility Vehicles	$ 70,037	$ 140,000	$ 210,037	$ -	$ -	$ -	$ -	$ -
TOTAL 5-YEAR ASSETS	$ 70,037	$ 140,000	$ 210,037	$ -	$ -	$ -	$ -	$ -
FURNITURE, FIXTURES & EQUIPMENT								
Portable Radios	$ 26,375	$ 188,000	$ 214,375	$ -	$ -	$ -	$ -	$ -
Signal Changing Device (Opticom)	151,282	-	-	-	-	-	-	-
Bunker Gear	-	448,800	448,800	-	-	72,000	-	72,000
Electronic Accountability	14,839	24,000	38,839	-	-	-	-	-
Thermal Imaging Cameras	-	30,000	30,000	-	-	-	45,000	45,000
Training Tools and Equipment	30,000	-	30,000	-	-	-	-	-
Hazmat Gear	-	10,000	10,000	-	-	-	-	-
Extrication Tool	21,828	-	21,828	-	-	-	70,000	70,000
TOTAL 7-YEAR ASSETS	$ 244,324	$ 700,800	$ 793,842	$ -	$ -	$ 72,000	$ 115,000	$ 187,000
SPECIALTY VEHICLES & EQUIPMENT								
Fire Engine	$ 21,797	$ -	$ 21,797	$ -	$ -	$ -	$ -	$ -
Ladder Truck	-	1,575,000	1,575,000	-	-	-	-	-
Service Truck	499,181		-	499,181	-	-	-	499,181
Hazmat Truck	-	-	-	-	-	-	1,350,000	1,350,000
Brush Truck	-	150,000	150,000	-	-	-	-	-
Squad Truck	85,000	-	-	-	-	-	-	-
Rescue Boat	-	15,000	15,000	-	-	-	50,000	50,000
High Profile Evacuation Vehicle	-	40,000	40,000	-	-	-	-	-
Rescue Truck	1,243,743	-	1,243,743	-	-	-	-	-
TOTAL 15-YEAR ASSETS	$ 1,849,721	$ 1,780,000	$ 3,045,540	$ 499,181	$ -	$ -	$ 1,400,000	$ 1,899,181
FIRE STATIONS								
Station Improvements	$ 237,116	$ 367,900	$ 605,016	$ -	$ 100,000	$ -	$ 262,000	$ 362,000
TOTAL 30-YEAR ASSETS	$ 237,116	$ 367,900	$ 605,016	$ -	$ 100,000	$ -	$ 262,000	$ 362,000
TOTAL WFD CAPITAL BUDGET	$ 2,431,198	$ 3,113,700	$ 4,809,435	$ 499,181	$ 100,000	$ 197,000	$ 1,777,000	$ 2,573,181

The Woodlands Township Economic Development Zone
Statement of Revenues, Expenditures & Changes in Fund Balance - Budget 2021
(in whole dollars)

	Market Street/ Town Green Park	Mall Expansion/ Waterway Square	Public Safety	Total
REVENUES				
Sales and Use Tax	$ 1,538,228	$ 1,585,989	$ 23,844,030	$ 26,968,247
Interest Income	-	-	-	-
Other Income	-	-	-	-
Financing Sources	-	-	-	-
Transfers In	-	-	-	-
TOTAL REVENUES	**$ 1,538,228**	**$ 1,585,989**	**$ 23,844,030**	**$ 26,968,247**
PROJECT PAYMENTS				
Market Street Public Enhancements	1,338,228	-	-	1,338,228
The Woodlands Mall Expansion	-	1,235,989	-	1,235,989
Town Green Park	306,810	-	-	306,810
Waterway Square	-	35,135	-	35,135
Financing Uses	-	-	-	-
Transfers Out	-	-	23,844,030	23,844,030
TOTAL EXPENDITURES	**$ 1,645,038**	**$ 1,271,124**	**$ 23,844,030**	**$ 26,760,192**
REVENUE OVER/(UNDER) EXPENDITURES	**(106,810)**	**314,865**	**-**	**208,055**
BEGINNING FUND BALANCE	**(5,174,532)**	**(790,237)**	**-**	**(5,964,768)**
ENDING FUND BALANCE	**$ (5,281,342)**	**$ (475,372)**	**$ -**	**$ (5,756,713)**

Transportation
Department Budget Detail
(in whole dollars)

	Budget Code	Actual 2019	Budget 2020	Forecast 2020	Budget 2021	$ Inc/(Dec)	% Inc/(Dec)
REVENUES							
Transportation Planning							
FTA 5307 Grant	600-825-4303-0016-38	156,246	140,000	140,000	140,000	-	0.0%
		156,246	140,000	140,000	140,000	-	0.0%
Park and Ride							
Fares	600-829-4110-0000-38	3,557,427	3,600,000	1,400,000	2,600,000	(1,000,000)	-27.8%
Fares - Energy Corridor	600-829-41XX-0000-38	-	-	-	425,880	425,880	
FTA 5307 Grant - 40% - Leased Buses	600-829-4301-0016-38	421,851	465,826	364,612	463,290	(2,536)	-0.5%
FTA 5307 Grant - 32% - Owned Buses	600-829-4306-0016-38	1,145,960	1,398,110	1,092,928	1,388,514	(9,596)	-0.7%
State Grant Funds	600-829-4307-0019-38	422,487	421,000	421,000	421,000	-	0.0%
FTA 5307/5339 Grant - P&R Facility Impr - 80%	600-829-4305-0016-38	-	340,000	340,000	-	(340,000)	-100.0%
HGAC - CMAQ Grant Energy Corridor	600-829-43XX-0021-38	-	-	-	463,897	463,897	
Energy Corridor District Contribution	600-829-43XX-0021-38	-	-	-	57,987	57,987	
CARES Act Funding	600-829-4309-0020-38	-	-	1,623,205	1,136,776	1,136,776	
Other Income	600-829-4599-0000-38	22,563	-	-	-	-	
		5,570,288	6,224,936	5,241,745	6,957,344	732,408	11.8%
Trolleys							
FTA 5307 Grant - Operating & Other Admin	600-830-4302-0016-38	472,369	559,220	47,608	-	(559,220)	-100.0%
FTA 5339 Grant - Trolley Impr - 80%	600-830-4305-0015-38	17,760	324,400	324,400	-	(324,400)	-100.0%
CARES Act Funding	600-830-4309-0020-38	-	-	542,206	1,050,956	1,050,956	
		490,129	883,620	914,214	1,050,956	167,336	18.9%
Transfers In							
Operating Transfer (from GF - Trolleys)	600-830-4800-8095-38	648,834	651,320	582,222	-	(651,320)	-100.0%
Operating Transfer (from GF - Trans Planning)	600-825-4800-8095-38	39,036	45,000	45,000	45,000	-	0.0%
Operating Transfer (from GF - Other Trans Svcs)	600-827-4800-8095-38	139,046	135,000	135,000	135,000	-	0.0%
Operating Transfer (from GF - Trans Initiatives)	600-828-4800-8095-38	500,000	500,000	-	-	(500,000)	-100.0%
Operating Transfer (from GF - Park and Ride)	600-829-4800-8095-38	150,000	284,825	28,385	249,937	(34,888)	-12.2%
		1,476,916	1,616,145	790,607	429,937	(1,186,208)	-73.4%
TOTAL REVENUES/TRANSFERS IN		**7,693,580**	**8,864,701**	**7,086,566**	**8,578,237**	**(286,464)**	**-3.2%**
EXPENDITURES							
TRANSPORTATION PLANNING - Dept 825							
Contracted Services							
Consulting	600-825-5401-0000-38	194,795	175,000	175,000	175,000	-	0.0%
Legal	600-825-5402-0000-38	487	10,000	10,000	10,000	-	0.0%
		195,282	185,000	185,000	185,000	-	0.0%
TOTAL TRANSPORTATION PLANNING		**195,282**	**185,000**	**185,000**	**185,000**	**-**	**0.0%**
OTHER TRANSPORTATION SVCS - Dept 827							
Contracted Services							
Senior Rides	600-827-5462-0000-38	55,000	55,000	55,000	55,000	-	0.0%
Interfaith	600-827-5462-0000-38	77,240	80,000	80,000	80,000	-	0.0%
Other	600-827-5462-0000-38	6,806	-	-	-	-	
		139,046	135,000	135,000	135,000	-	0.0%
TOTAL OTHER TRANSPORTATION SVCS		**139,046**	**135,000**	**135,000**	**135,000**	**-**	**0.0%**
TRANSPORTATION INITIATIVES - Dept 828							
Program Expenses							
Transportation Initiatives	600-828-7036-0000-38	-	-	-	-	-	
George Mitchell Preserve (Bridges/Pathways/Signage)	600-828-7036-3909-38	-	480,000	480,000	-	(480,000)	-100.0%
Mountain Bike Trail Development	600-828-7036-3910-38	-	10,000	10,000	-	(10,000)	-100.0%
San Jancinto Easements	600-828-7036-3911-38	-	10,000	10,000	-	(10,000)	-100.0%
Master Bike Plan	600-828-7036-3906-38	6,921	-	-	-	-	
		6,921	500,000	500,000	-	(500,000)	-100.0%
Transfers Out							
Fund Transfer (From Transportation to General Fund - to fund Pathway Crosswalks)		-	-	-	30,000	30,000	
		-	-	-	30,000	30,000	
TOTAL TRANSPORTATION INITIATIVES		**6,921**	**500,000**	**500,000**	**30,000**	**(470,000)**	**-94.0%**

Transportation
Department Budget Detail
(in whole dollars)

	Budget Code	Actual 2019	Budget 2020	Forecast 2020	Budget 2021	$ Inc/(Dec)	% Inc/(Dec)
PARK & RIDE - Dept 829							
Facility Expense							
Telephone	600-829-5210-0000-38	7,208	10,800	10,800	10,800	-	0.0%
Utilities	600-829-5220-0000-38	27,270	45,000	35,000	45,000	-	0.0%
Facility Repair & Maintenance	600-829-5230-0000-38	92,400	45,000	45,000	45,000	-	0.0%
Janitorial	600-829-5280-0000-38	17,010	18,000	18,000	18,000	-	0.0%
		143,887	118,800	108,800	118,800	-	0.0%
Equipment Expense							
Equipment Repair & Maintenance	600-829-5365-0000-38	528	5,000	5,000	5,000	-	0.0%
		528	5,000	5,000	5,000	-	0.0%
Contracted Services							
Computer Support	600-829-5400-0000-38	112,270	116,000	116,000	116,000	-	0.0%
Credit Card Fees	600-829-5406-0000-38	19,742	40,000	32,000	40,000	-	0.0%
Private Security	600-829-5416-0000-38	174,730	183,000	188,100	201,100	18,100	9.9%
Pest Control	600-829-5422-0000-38	135	1,200	1,200	1,200	-	0.0%
Electrical Repairs and Maintenance	600-829-5428-0000-38	2,258	5,000	5,000	5,000	-	0.0%
Contracted Bus Service - 40%	600-829-5463-0000-38	1,136,873	1,139,412	911,530	1,158,224	18,812	1.7%
Contracted Bus Service - 32%	600-829-5465-0000-38	3,921,368	4,269,249	3,415,400	4,339,106	69,857	1.6%
Contracted Bus Service - Energy Corridor	600-829-54XX-0000-38	-	-	-	1,005,751	1,005,751	
		5,367,377	5,753,861	4,669,230	6,866,381	1,112,520	19.3%
Public Education/Relations							
Advertising	600-829-5704-0000-38	7,975	15,000	15,000	15,000	-	0.0%
		7,975	15,000 -	15,000 -	15,000 -	- -	-
Administrative Expense							
Supplies	600-829-5800-0000-38	738	2,000	2,000	2,000	-	0.0%
Postage & Delivery	600-829-5801-0000-38	137	100	100	100	-	0.0%
Printing	600-829-5803-0000-38	7,211	10,000	10,000	10,000	-	0.0%
Covid	600-829-7045-0000-38	-	-	-	-	-	
Other Admin/Contingency/Insurance	600-829-5899-0000-38	35,060	30,000	35,000	40,000	10,000	33.3%
		43,145	42,100 -	47,100 -	52,100 -	10,000 -	0
Capital Outlay							
Bus Purchase (10 buses @ $580,000, 80% reimb)	600-829-9000-1761-38	-	-	-	-	-	
Facility Improvements (80% reimb)	600-829-9000-1870-38	-	100,000	100,000	-	(100,000)	-100.0%
Facility Improvements (80% reimb)	600-829-9000-1970-38	-	100,000	100,000	-	(100,000)	-100.0%
Facility Improvements (80% reimb)	600-829-9000-1762-38	-	-	-	-	-	
Facility Video Cameras (80% reimb)	600-829-9000-1871-38	-	150,000	150,000	-	(150,000)	-100.0%
Bus Passenger Counters (80% reimb)	600-829-9000-1872-38	-	-	-	-	-	
Mobile Fare Collection	600-829-9000-1763-38	-	75,000	75,000	-	(75,000)	-100.0%
		-	425,000	425,000	-	(425,000)	-100.0%
TOTAL PARK & RIDE		**5,562,912**	**6,359,761**	**5,270,130**	**7,057,281**	**697,520**	**11.0%**
		5,562,912	**5,934,761**	**4,845,130**	**7,057,281**		
TROLLEYS - Dept 830							
Salaries and Benefits							
Salaries and Wages	600-830-5010-0000-38	-	-	203,257	404,344	404,344	
Overtime	600-830-5011-0000-38	-	-	-	-	-	
Employee Benefits - FICA	600-830-5020-0000-38	-	-	15,549	30,932	30,932	
Employee Benefits - TEC	600-830-5021-0000-38	-	-	1,224	2,448	2,448	
Employee Benefits - Retirement	600-830-5030-0000-38	-	-	9,843	19,580	19,580	
Employee Benefits - Insurance	600-830-5031-0000-38	-	-	16,834	33,656	33,656	
Employee Benefits - Workers Comp	600-830-5032-0000-38	-	-	2,520	4,011	4,011	
		-	-	249,227	494,971	494,971	
Staff Development							
Meetings	600-830-5100-0000-38	-	-	250	500	500	
Training & Conferences	600-830-5120-0000-38	-	-	2,500	5,000	5,000	
Uniforms	600-830-5130-0000-38	-	-	5,000	10,000	10,000	
		-	-	7,750	15,500	15,500	
Facility Expense							
Telephone	600-830-5210-0000-38	-	-	1,250	2,500	2,500	
Utilities	600-830-5220-0000-38	-	-	10,000	20,000	20,000	
Facility Repair & Maintenance	600-830-5230-0000-38	-	-	22,500	45,000	45,000	
Facility Materials & Supplies	600-830-5240-0000-38	-	-	2,500	5,000	5,000	
Janitorial	600-830-5280-0000-38	-	-	4,500	9,000	9,000	
		-	-	40,750	81,500	81,500	
Equipment Expense							
Equipment	600-830-5330-0000-38	-	-	10,000	20,000	20,000	
Vehicle Fuel	600-830-5360-0000-38	-	-	91,000	182,000	182,000	
Equipment Repair & Maintenance	600-830-5365-0000-38	-	-	105,643	194,245	194,245	
		-	-	206,643	396,245	396,245	
Contracted Services							
Trolley Services	600-830-5460-0000-38	1,111,216	1,107,600	547,276	-	(1,107,600)	-100.0%
Computer Support	600-830-5400-0000-38	-	10,840	10,840	10,840	-	0.0%
Drug Testing	600-830-5409-0000-38	-	-	2,500	5,000	5,000	

Transportation
Department Budget Detail
(in whole dollars)

	Budget Code	Actual 2019	Budget 2020	Forecast 2020	Budget 2021	$ Inc/(Dec)	% Inc/(Dec)
Pest Control	600-830-5422-0000-38	-	-	600	1,200	1,200	
Electircal Repairs & Maintenance	600-830-5428-0000-38	-	-	2,500	5,000	5,000	
		1,111,216	1,118,440	563,716	22,040	(1,096,400)	-98.0%
Public Education/Relations							
Advertising	600-830-5704-0000-38	6,840	-	1,500	3,000	3,000	
		6,840	-	1,500	3,000	3,000	
Other Expenses							
Supplies	600-830-5800-0000-38	-	-	600	1,200	1,200	
Printing	600-830-5803-0000-38	-	-	2,000	4,000	4,000	
Mileage Reimbursement	600-830-5804-0000-38	-	-	1,250	2,500	2,500	
Insurance	600-830-5808-0000-38	-	-	12,500	25,000	25,000	
Other Admin/Contingency	600-830-5899-0000-38	5,547	11,000	5,000	5,000	(6,000)	-54.5%
		5,547	11,000	21,350	37,700	26,700	242.7%
Capital Outlay							
Trolley Capital Projects	600-830-9000-1760-38	-	405,500	405,500	-	(405,500)	-100.0%
Trolley Capital Projects - Annunciators	600-830-9000-1873-38	15,360	-	-	-	-	
		15,360	405,500	405,500	-	(405,500)	-100.0%
TOTAL TROLLEYS		**1,138,963**	**1,534,940**	**1,496,436**	**1,050,956**	**(483,984)**	**-31.5%**
TOTAL EXPENDITURES/TRANSFERS OUT		**7,043,124**	**8,714,701**	**7,586,566**	**8,458,237**	**(256,464)**	**-2.9%**
Revenues Over/(Under) Expenditures per Year		**650,455**	**150,000**	**(500,000)**	**120,000**		
Fund Balance Related to Bus Purchase borrowings		**(2,059,106)**	**(2,059,106)**	**(2,059,106)**	**(2,059,106)**		
Repayment of funds borrowed from Capital Reserve		**-**	**-**	**-**	**-**		
Park and Ride Ops Balance		**7,376**	**7,376**	**7,376**	**7,376**		
Reserve for Park and Ride Buses		**450,000**	**600,000**	**450,000**	**600,000**		
Net Park and Ride Balance		**(1,601,730)**	**(1,451,730)**	**(1,601,730)**	**(1,451,730)**		
Other Fund Balance		**1,471,821**	**1,471,821**	**971,821**	**941,821**		
Ending Fund Balance		**(129,909)**	**20,091**	**(629,909)**	**(509,909)**		
TRANSPORTATION FUND SUMMARY BY EXPENSE TYPE:							
Salaries and Benefits		**-**	**-**	**249,227**	**494,971**	**494,971**	
Staff/Board Development		**-**	**-**	**7,750**	**15,500**	**15,500**	
Facility Expense		**143,887**	**118,800**	**149,550**	**200,300**	**81,500**	**68.6%**
Equipment Expense		**528**	**5,000**	**211,643**	**401,245**	**396,245**	**7924.9%**
Contracted Services		**6,812,921**	**7,192,301**	**5,552,946**	**7,208,421**	**16,120**	**0.2%**
Maintenance Expense		**-**	**-**	**-**	**-**	**-**	
Program Expense		**6,921**	**500,000**	**500,000**	**-**	**(500,000)**	**-100.0%**
Public Education/Relations		**14,815**	**15,000**	**16,500**	**18,000**	**3,000**	**20.0%**
Administrative Expense		**48,692**	**53,100**	**68,450**	**89,800**	**36,700**	**69.1%**
Capital		**15,360**	**830,500**	**830,500**	**-**	**(830,500)**	**-100.0%**
Transfers Out		**-**	**-**	**-**	**30,000**	**30,000**	
		7,043,124	**8,714,701**	**7,586,566**	**8,458,237**	**(256,464)**	**-2.9%**