

General Purpose Financial Statements

September 30, 2026

These financial statements are unaudited and intended for informational and internal discussion purposes only

The Woodlands Township
Combined Balance Sheet
As of September 30, 2026

	General Fund	Debt Service Fund	Debt Service Reserve Fund	Capital Project Funds	Transportation Fund	Component Units: Economic Development Zone	Component Units: Convention & Visitors Bureau	Account Groups: General Fixed Assets	Account Groups: General Long-term Debt	Total
Assets and Other Debits										
Cash and Current Investments	78,660,411	15,181,604	132,785	47,084,332	10,780,238	1,458,478	522,732	-	-	$153,820,580
Tax Receivables	9,206,268	709,796	-	-	-	8,446,901	-	-	-	18,362,965
Interest Receivable	23,917	-	-	-	-	-	-	-	-	23,917
Other Receivables	559,566	-	-	-	5,905,652	-	34	1,861,723	-	8,326,975
Due from Other Funds	7,942,601	-	-	6,373,777	-	-	264,643	-	-	14,581,021
Prepaids	2,074,329	-	-	-	52,092	-	72,504	2,198,743	-	4,397,667
Notes Receivable	5,328,284		-	1,999,024	-	-	-	-	-	7,327,308
Capital Assets, net of accum dep	-	-	-	-	-	-	-	245,095,173	-	245,095,173
Amount Provided to Retire Debt	-	-	-	-	-	-	-	-	20,695,000	20,695,000
Total Assets and Other Debits	**$103,795,375**	**$15,891,400**	**$132,785**	**$55,457,133**	**$16,737,982**	**$9,905,379**	**$859,913**	**$249,155,638**	**$20,695,000**	**$472,630,605**
Liabilities and Other Credits										
Accounts Payable	1,627,522	-	-	757,009	4,071,152	-	9,185	-	-	6,464,867
Other Accrued Liabilities	7,125,030	42,368	-	125,131	587,288	813,172	-	-	-	8,692,989
Refundable Deposits	260,378	-	-	-	-	-	-	-	-	260,378
Due to Other Funds	-	264,643	-	464,119	6,171,522	7,680,737	-	-	-	14,581,021
Deferred Revenue	665,253	-	-	-	-	-	-	88,750	-	754,003
Notes Payable	-	-	-	-	1,999,024	5,328,284	-	-	-	7,327,308
Bonds Payable	-	-	-	-	-	-	-	-	20,695,000	20,695,000
Investment in General Fixed Assets	-	-	-	-	-	-	-	249,066,888	-	249,066,888
Fund Balance										
Undesignated	51,694,831	-	-	-	3,908,996	-	778,225	-	-	56,382,052
Designated	8,600,800	-	-	54,110,874	-	(3,916,814)	72,504	-	-	58,867,364
Reserved	33,821,561	15,584,389	132,785	-	-	-	-	-	-	49,538,735
Total Liabilities, Fund Balance, and Other Credits	**103,795,375**	**$15,891,400**	**$132,785**	**$55,457,133**	**$16,737,982**	**$9,905,379**	**$859,913**	**$249,155,638**	**$20,695,000**	**$472,630,605**

The Woodlands Township
Expanded Fund Balance
As of September 30, 2026

	General Fund	Debt Service Fund	Debt Service Reserve Fund	Capital Project Funds	Transportation Fund	Component Units: Economic Development Zone	Component Units: Convention & Visitors Bureau	Total
Fund Balance								
Non Spendable:								
Prepaid expenditures	2,074,329	-	-	-	-	-	72,504	2,146,833
Long-term receivables/(payable)	5,328,284	-	-	-	-	(3,916,814)	-	1,411,469
Restricted for:								
Capital Projects	-	-	-	10,805,273	-	-	-	10,805,273
Committed for:								
Capital Projects Reserve	-	-	-	41,925,815	-	-	-	41,925,815
Debt Service	-	15,584,389	132,785	-	-	-	-	15,717,174
Healthcare Obligation	1,023,486	-	-	-	-	-	-	1,023,486
Cultural Events and Education	174,701	-	-	1,379,787	-	-	-	1,554,488
Assigned For:								
Operating Reserve	33,821,561	-	-	-	-	-	-	33,821,561
Unassigned:	51,694,831	-	-	-	3,908,996	-	778,225	56,382,052
Total Fund Balance	**$94,117,192**	**$15,584,389**	**$132,785**	**$54,110,874**	**$3,908,996**	**($3,916,814)**	**$850,729**	**$164,788,151**

Undesignated		
General Fund Unassigned	51,694,831	
CVB Unassigned	778,225	
Transportation Unassigned	3,908,996	
Total Undesignated	**$ 56,382,052**	
Designated		
General Fund Notes Rec.	5,328,284	
General Fund Prepaids	2,074,329	
Healthcare Obligation	1,023,486	
Cultural Events & Education	174,701	
Debt Service Reserve	-	
Capital Projects Fund	54,110,874	
EDZ Payable	(3,916,814)	
CVB Prepaid	72,504	
Total Designated	**$ 58,867,364**	
Reserved		
Operating Reserve	33,821,561	
Debt Service	15,584,389	
Debt Service Reserve	132,785	
Total Reserved	**$ 49,538,735**	
Total Fund Balance	**$ 164,788,151**	

Capital Projects Reserve Reconciliation

Capital Replacement Reserve	$37,593,293
CCSA Capital Reserve	3,835,823
Lake Woodlands Dam	496,698
	$41,925,815

The Woodlands Township
Combined Statement of Revenues, Expenditures, and Changes in Fund Balance
For the Month Ended September 2026

	General Fund	Debt Service Fund	Debt Service Reserve Fund	Capital Projects Fund	Transportation Fund	Economic Development Zone	Convention & Visitors Bureau	Total
REVENUES								
Property Tax	$ 48,647,421	$ 3,079,775	$ -	$ -	$ -	$ -	$ -	$ 51,727,195
Sales and Use Tax	32,108,836	-	-	-	-	32,115,596	-	64,224,432
Mixed Beverage Tax	1,109,075	-	-	-	-	-	-	1,109,075
Hotel Occupancy Tax	-	6,108,888	-	-	-	-	1,745,397	7,854,285
Event Admissions Tax	1,747,013	-	-	-	-	-	-	1,747,013
Program Revenues	7,013,492	-	-	-	2,241,279	-	-	9,254,770
Administrative Fees	637,217	-	-	-	-	-	-	637,217
Grants and Contributions	660,539	-	-	-	10,400,237	-	-	11,060,776
Interest Income	2,099,397	165,785	3,577	1,731,503	82,925	2,833	6,516	4,092,536
Other Income	4,716,986	-	-	-	215,171	-	-	4,932,157
TOTAL REVENUES	**$ 98,739,975**	**$ 9,354,447**	**$ 3,577**	**$ 1,731,503**	**$ 12,939,612**	**$ 32,118,429**	**1,751,913**	**$ 156,639,456**
EXPENDITURES								
General Government	10,118,403		-	-	-	-	-	10,118,403
Customer Engagement	17,456,117	-	-	-	-	-	-	17,456,117
Parks and Recreation	28,882,248	-	-	-	-	-	-	28,882,248
Community Services	10,913,286	-	-	-	-	-	-	10,913,286
Communications	2,107,129	-	-	-	-	-	-	2,107,129
Transportation	488,409	-	-	-	6,646,829	-	-	7,135,239
Economic Development	190,600	-	-	-	-	-	-	190,600
Regional Participation	2,006,802	-	-	-	-	-	-	2,006,802
Other Expenditures	2,159,556	-	-	-	-	-	-	2,159,556
Fire Department	25,914,384	-	-	-	-	-	-	25,914,384
Convention & Visitors Bureau	-	-	-	-	-	-	2,744,607	2,744,607
Capital Outlay	-	-	-	17,188,077	5,947,314	1,300,838	-	24,436,229
Debt Service	-	5,960,714	-	-	-	-	-	5,960,714
TOTAL EXPENDITURES	**$ 100,236,935**	**$ 5,960,714**	**$ -**	**$ 17,188,077**	**$ 12,594,143**	**$ 1,300,838**	**2,744,607**	**$ 140,025,314**
REV OVER/(UNDER) EXP (before tfrs)	**(1,496,960)**	**3,393,734**	**3,577**	**(15,456,574)**	**345,469**	**30,817,591**	**(992,695)**	**16,614,142**
NET TRANSFERS IN/(OUT)	**28,653,891**	**(888,784)**	**-**	**527,093**	**217,629**	**(29,359,114)**	**849,284**	**-**
REV OVER/(UNDER) EXP (after tfrs)	**27,156,931**	**2,504,950**	**3,577**	**(14,929,481)**	**563,098**	**1,458,478**	**(143,411)**	**16,614,142**
BEGINNING FUND BALANCE	**66,960,261**	**13,079,439**	**129,208**	**69,040,355**	**3,345,898**	**(5,375,292)**	**994,140**	**148,174,009**
ENDING FUND BALANCE	**$ 94,117,192**	**$ 15,584,389**	**$ 132,785**	**$ 54,110,874**	**$ 3,908,996**	**$ (3,916,814)**	**850,729**	**$ 164,788,151**

The Woodlands Township
General Fund Budget vs Actual
For the Month Ended September 2026

	YTD Budget	YTD Actual	YTD Variance	
REVENUES				
Tax Revenue				
Sales and Use Tax	31,367,431	32,108,836	741,405	
Sales Tax Transfers (EDZ)	27,773,007	29,359,114	1,586,107	
Subtotal	**59,140,438**	**61,467,949**	**2,327,511**	
Property Tax (M&O)	48,785,902	48,647,421	(138,481)	
Events Admission Tax	1,636,427	1,747,013	110,586	
Hotel Tax Transfers	1,220,309	849,284	(371,025)	
Mixed Beverage Tax	1,083,285	1,109,075	25,790	
	111,866,361	**113,820,742**	**1,954,381**	
Other Sources				
Program Revenues	6,496,384	7,013,492	517,108	
Administrative Fees	618,363	637,217	18,854	
Grants and Contributions	143,750	660,539	516,789	
Interest Income	2,300,000	2,099,397	(200,603)	
Other Income	4,256,848	4,716,986	460,138	
Other Transfers In	210,000	-	(210,000)	
TOTAL REVENUES	**125,891,706**	**128,948,372**	**3,056,666**	**A)**
OPERATING EXPENDITURES				
General Government				
Board of Directors	50,175	25,259	24,916	
President's Office	703,247	655,837	47,410	
Legal Services	691,200	526,798	164,402	
Township Secretary	548,492	469,505	78,987	
Human Resources	1,130,824	1,005,425	125,399	
Finance	1,937,154	1,831,436	105,718	
Information Technology	3,942,044	3,604,777	337,267	
Facilities	676,749	580,652	96,097	
Non-Departmental	1,496,525	1,418,713	77,812	
	11,176,410	**10,118,403**	**1,058,007**	**B)**
Customer Engagement				
Customer Engagement	1,879,019	1,746,955	132,064	
Law Enforcement Services	16,655,597	14,685,218	1,970,379	
Neighborhood Services	536,998	499,917	37,081	
Environmental Services	559,547	524,027	35,520	
	19,631,161	**17,456,117**	**2,175,044**	**C)**
Parks and Recreation				
Parks Admin/Planning	2,405,145	2,207,692	197,453	
Parks Operations	7,747,831	7,043,667	704,164	
Aquatics	3,332,681	3,137,377	195,304	
Recreation	4,034,009	3,615,044	418,965	
Town Center Facilities & Operations	3,070,421	2,950,951	119,470	
Township Events	1,524,923	1,365,255	159,668	
Streetscape Maintenance	8,993,756	8,562,262	431,494	
	31,108,766	**28,882,248**	**2,226,518**	**D)**
Community Services				
Covenant Administration	3,117,235	2,980,356	136,879	
Streetlighting	955,206	926,563	28,643	
Solid Waste Services	7,166,250	7,006,367	159,883	
	11,238,691	**10,913,286**	**325,405**	**E)**
Communications				
Communications	1,224,233	1,115,342	108,891	
CVB Staff Services	1,077,109	991,787	85,322	
	2,301,342	**2,107,129**	**194,213**	**F)**

The Woodlands Township
General Fund Budget vs Actual
For the Month Ended September 2026

	YTD Budget	YTD Actual	YTD Variance	
Fire Department				
Fire & EMS Management	2,403,269	2,287,846	115,423	
Fire Protection	21,928,465	21,383,728	544,737	
Fire Dispatch	2,022,551	2,242,809	(220,258)	
	26,354,285	**25,914,384**	**439,901**	G)
Other Expenditures				
Transportation	503,901	488,409	15,492	
Economic Development	187,750	190,600	(2,850)	
Regional Participation	1,960,465	2,006,802	(46,337)	
Event Tax Cynthia Woods Pavilion	1,472,780	1,572,312	(99,532)	
Other Expenditures	627,000	587,245	39,755	
	4,751,896	**4,845,368**	**(93,472)**	H)
EXPENDITURE SUBTOTAL	**106,562,551**	**100,236,935**	**6,325,616**	
TRANSFERS				
Convention & Visitors Bureau	1,220,309	849,284	371,025	
Capital Projects	340,825	519,777	(178,952)	
Capital Reserve	4,500	7,317	(2,817)	
Transportation	697,495	178,129	519,366	
	2,263,129	**1,554,506**	**708,623**	I)
TOTAL EXPENDITURES/TRANSFERS	**108,825,680**	**101,791,441**	**7,034,239**	
REV OVER/(UNDER) EXP	**17,066,026**	**27,156,931**	**10,090,905**	
BEGINNING FUND BALANCE	**66,960,261**	**66,960,261**	**-**	
ENDING FUND BALANCE	**84,026,288**	**94,117,192**	**10,090,905**	

The Woodlands Township
General Fund – Operating Budget Variances
For the Month Ended September 2026

A) Revenues

- Sales Tax – Sales tax collections through September were higher than collections through the same period last year by 6.2% and higher than the budgeted year-to-date amount for 2026 by 2.5%.
- Property Tax – Property Tax collections are 100.19% of the 2025 Tax Levy through September 2026. The unfavorable variance is due to timing.
- Mixed Beverage Tax – Mixed beverage tax collections through September were higher than collections through the same period last year by 1.2% and higher than the budgeted year-to-date amount for 2026 by 2.4%
- Hotel Tax Transfers - The unfavorable variance is due to actual transfers to the CVB being lower than anticipated.
- Events Admission Tax – The favorable variance is due to tax revenue being higher than anticipated. Ninety percent (90%) of this revenue is returned to the Cynthia Woods Mitchell Pavilion to fund cultural events and education.
- Program Revenues – The favorable variance is due to a timing difference between actual and budgeted recreation program and rental revenue.
- Administrative Fees – The favorable variance is due to a timing difference between actual and budgeted administrative fees.
- Grants and Contributions – The favorable variance is due to unbudgeted grants and contributions.
- Interest Income – The unfavorable variance is due to lower than anticipated interest rates.
- Other Income – The favorable variance is due to the timing between actual and budgeted fire service agreements.
- Other Transfers In – The unfavorable variance is due to the timing between actual and budgeted transfers.

B) General Government

- Board of Directors – The favorable variance is due to a timing difference between actual and budgeted workshops & training.
- President's Office – The favorable variance is due to a timing difference between actual and budgeted department expenditures.
- Legal Services – The favorable variance is due to a timing difference between actual and budgeted contracted legal services.
- Township Secretary – The favorable variance is due to a timing difference between actual and budgeted personnel costs and contracted services.
- Human Resources – The favorable variance is due to a timing difference between actual and budgeted personnel costs and contracted services.
- Finance – The favorable variance is due to a timing difference between actual and budgeted personnel costs.
- Information Technology – The favorable variance is due to a timing difference between actual and budgeted personnel costs and contracted services.
- Facilities – The favorable variance is due to a timing difference between actual and budgeted personnel costs.
- Non-Departmental – The favorable variance is due to a timing difference between actual and budgeted insurance expenditures.

C) Neighborhood Services

- Customer Engagement – The favorable variance is due to a timing difference between budgeted and actual contracted services.
- Law Enforcement Services – The favorable variance is due a timing difference between budgeted and actual equipment expenditures and lower than budgeted contracted services.
- Neighborhood Services – The favorable variance is due to a timing difference between budgeted and actual personnel costs and program expenditures.
- Environmental Services – The favorable variance is due to a timing difference between budgeted and actual personnel costs and program expenditures.

D) Parks and Recreation

- Parks Admin/Planning – The favorable variance is due to a timing difference between budgeted and actual personnel costs and contracted services.
- Parks Operations – The favorable variance is due to a timing differences between budgeted and actual maintenance and contracted services.
- Aquatics – The favorable variance is due to a timing difference between budgeted and actual personnel costs.
- Recreation – The favorable variance is due to a timing difference between budgeted and actual personnel costs and program expenditures.
- Town Center Facilities & Operations – The favorable variance is due to a timing difference between actual and budgeted maintenance and contracted services.
- Township Events – The favorable variance is due to a timing difference between budgeted and actual department expenditures.
- Streetscape Maintenance – The favorable variance is due to a timing difference between budgeted personnel costs and utilities expenditures.

E) Community Services

- Covenant Administration – The favorable variance is due to a timing difference of personnel costs and contracted services.
- Streetlighting – The favorable variance is due to a timing difference between budgeted and actual streetlight expenditures.
- Solid Waste Services – The favorable variance is due to a timing difference between budgeted and actual expenditures.

F) Communications

- Communications – The favorable variance is due to timing difference between budgeted and actual department expenditures.
- CVB Staff Services – The favorable variance is due to a timing differences between budgeted and actual department expenditures.

G) Fire Department

- Fire & EMS Management – The favorable variance is due to a timing difference between budgeted and actual personnel costs and computer support expenditures.
- Fire Protection – The favorable variance is due to a timing difference between budgeted and actual department expenditures.
- Fire Dispatch – The unfavorable variance is due to a timing difference between budgeted and actual personnel costs and computer support expenditures.

H) Other Expenditures

- Transportation – The favorable variance is due to a timing difference between actual and budgeted department expenditures.
- Regional Participation – The unfavorable variance is related to the favorable variance in sales tax collections as the amount represents 1/16th of sales and use tax collections paid to the City of Conroe and the City of Houston.
- Event Tax – The unfavorable variance is related to favorable Events Admission Tax Revenue. Ninety percent (90%) of the tax revenue received is returned to the Cynthia Woods Mitchell Pavilion.
- Other Expenditures – The favorable variance is due to a timing difference between budgeted and actual miscellaneous expenditures.

I) Transfers

- Convention & Visitors Bureau – The favorable variance is due to transfers being less than budgeted as a result of a timing difference between budgeted and actual CVB expenditures.
- Capital Projects – The unfavorable variance is due to higher than budgeted capital project transfers.
- Transportation – The favorable variance is due to transfers being lower than budgeted as a result of a timing difference between budgeted and actual Transportation Fund expenditures.

The Woodlands Township
Capital Project Detail

Account Title	Actual & POs	Total Budget	Available Budget
General Capital Projects			
FY22 - Remote Docking Station	10,750.00	11,285	535
FY24 - Town Hall Building Improvements/Equipment	40,521.33	80,640	40,119
FY24 - Town Hall Carpet & Painting	(756.12)	86,251	87,008
FY24 - HVAC Internal Controls	-	35,440	35,440
FY24 - Town Hall Server Room PDU	-	65,500	65,500
FY24 - Key Management System	-	11,000	11,000
FY25 - TH Interior Improvements	4,321.74	170,743	166,421
FY25 - HVAC RTU Unit Replacement	510,170.60	511,953	1,782
FY25 - 100KW Generator & Transfer	-	50,930	50,930
FY26 - Equipment/System Improve	-	50,000	50,000
FY26 - Furniture Replacement	174,367.41	175,000	633
FY26 - HVAC BAS BACnet Controls	29,197.75	40,000	10,802
FY26 - Key Management Equipment	-	95,000	95,000
FY26 - Interior Improvements	20,238.05	40,000	19,762
FY26 - UPS Repair & Batteries	-	18,000	18,000
FY26 - TH Light Upgrades	89,258.00	90,000	742
FY26 - HVAC RTU Replacement	580,474.00	595,500	15,026
FY26 - Restroom Renovation	10,511.59	300,000	289,488
Information Technology Capital			
FY24 - Desktop/Laptop Computers	-	14,737	14,737
FY24 - Mobile Data Computers	39,130.62	31,859	(7,272)
FY24 - Sound Masking	-	38,500	38,500
FY24 - EOC Video Conference System	11,389.62	38,981	27,591
FY24 - Server Replacements	29,853.27	70,091	40,238
FY25 - Desktop & Laptop Computers	33,978.00	54,000	20,022
FY25 - Mobile Data Computers	-	30,000	30,000
FY25 - Security Camera Licenses	-	5,000	5,000
FY25 - Network Equipment	-	15,000	15,000
FY25 - Server Replacements	108,756.25	108,695	(61)
FY25 - Fire Station Modems	-	23,357	23,357
FY25 - Starlink Hardware	7,037.20	61,683	54,645
FY26 - Mobile Data Computers	24,607.37	39,250	14,643
FY26 - Paging/Sound Masking	50,730.94	54,000	3,269
FY26 - Desktop & Laptop Computers	103,763.02	134,575	30,812
FY26 - Vehicle	92,939.70	63,000	(29,940)
FY26 - Public Key Infrastructure	64,454.76	65,000	545
FY26 - Network Equipment	103,783.60	97,500	(6,284)
FY26 - Storage Server	191,857.12	145,500	(46,357)
FY26 - SWAGIT Replacement	75,729.64	82,000	6,270
FY26 - Printers	4,409.72	5,500	1,090
FY26 - Radio Test Equipment	12,033.27	12,000	(33)
FY26 - Dispatch Video Wall	77,467.80	78,000	532
FY26 - Security System	58,005.63	75,000	16,994
FY26 - Fire Security Cam	49,928.79	52,000	2,071
FY26 - Video Archiver	-	30,000	30,000
FY26 - Plotter Printer	14,467.17	-	(14,467)

The Woodlands Township
Capital Project Detail

Account Title	Actual & POs	Total Budget	Available Budget
Parks & Recreation Capital			
FY22 - PARDES Covered Parking	-	23,400	23,400
FY22 - Hardscape Improvements	48,005.00	140,580	92,575
FY22 - Major Park Renovation	188,744.63	196,586	7,842
FY23 - Parking Lot Expansion	-	76,293	76,293
FY23 - Furniture/Equipment Replacement	-	27,342	27,342
FY23 - Rob Fleming Air Handler	23,686.00	21,000	(2,686)
FY23 - Bear Branch Scoreboard	-	33,000	33,000
FY23 - Shade Structures	4,850.00	40,000	35,150
FY23 - Pool Pumproom	-	86,500	86,500
FY23 - Bicycle Lane	193,053.16	193,053	-
FY23 - South Gosling Engineerng	17,452.10	178,694	161,242
FY24 - PARDES Office Expansion	1,055,132.11	5,213,122	4,157,990
FY24 - PARDES HVAC Replacement	-	9,600	9,600
FY24 - PARDES Building Awnings	-	8,080	8,080
FY24 - Desiltation	22,500.00	42,190	19,690
FY24 - Pool Diving Board/Stand	31,609.00	22,000	(9,609)
FY24 - Pool Playstructure/Slide	16,000.00	32,048	16,048
FY24 - Pathway Improvements	10,904.44	10,809	(96)
FY24 - Harper's Landing Pathway - Planning	-	350,000	350,000
FY24 - ABSP Renovation Ph 1 (PNA)	7,924,728.52	8,647,805	723,077
FY25 - Town Center Streetscape	22,941.00	31,013	8,072
FY25 - WWSQ Fountain Renovation	174,655.29	3,432,659	3,258,004
FY25 - WW Ave Bridge Lighting	21,477.07	50,091	28,614
FY25 - Playground Improvements	63,951.42	121,510	57,559
FY25 - Park Signs	4,313.60	20,927	16,613
FY25 - Pavilion Repairs	-	100,000	100,000
FY25 - Shadow Lake Marsh	33,853.43	106,352	72,498
FY25 - South Gosling Park	72,377.65	248,362	175,984
FY25 - Lake & Pond Improvements	-	10,908	10,908
FY25 - Pond Desiltation	52,206.32	81,184	28,978
FY25 - Sports Court Resurfacing	25,500.00	53,049	27,549
FY25 - Athletic Court Fencing	74,149.00	67,825	(6,324)
FY25 - Pool Deck Refurb/Replaster	4,100.00	4,100	-
FY25 - Aquatics Shade Structure	74,140.00	31,718	(42,422)
FY25 - Diving Board/Stand Repl	-	12,195	12,195
FY25 - Monument Signs	12,375.00	8,962	(3,413)
FY25 - Parks Needs Assessment	(137,889.38)	411,145	549,034
FY25 - Pathway Improvements	179,648.58	168,605	(11,043)
FY25 - Bridge Replacements	22,613.64	17,643	(4,970)
FY25 - 242 Connector Pathway	270,124.14	1,300,806	1,030,682
FY25 - Rec Center Improvements	-	57,868	57,868
FY25 - Restroom Renovation (PNA)	511,941.07	606,162	94,221
FY25 - GMNT Bridge Replacement	54,447.29	71,456	17,009
FY25 - Lake Voyageur Desiltation	38,813.55	61,562	22,748
FY25 - TC Elevator Modernization	207,162.92	210,148	2,985
FY25 - Lower WW Fountain LED Lights	-	30,000	30,000
FY25 - Thermal Pool Covers	19,730.00	17,863	(1,867)
FY25 - Grogan's Point Bridge	-	408,000	408,000
FY25 - Restroom Reno Ph 2 (PNA)	-	1,800,000.00	1,800,000
FY26 - Replacement Trucks	152,852.89	154,000	1,147
FY26 - Ranger UTV	19,011.35	20,000	989
FY26 - Gem Replacement	33,999.00	40,000	6,001
FY26 - Utility Trailer	17,412.50	14,500	(2,913)
FY26 - Zero Turn Mower	11,117.98	12,000	882

The Woodlands Township
Capital Project Detail

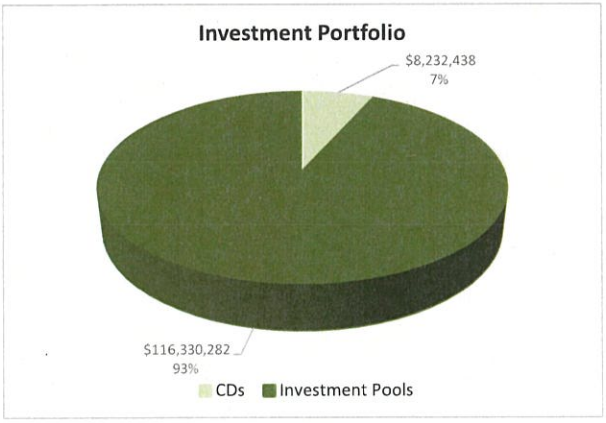
Account Title	Actual & POs	Total Budget	Available Budget
FY26 - Boat Replacement	21,000.00	22,500	1,500
FY26 - Triangle Lot Equipment	19,450.00	18,500	(950)
FY26 - Pavilion Repairs	-	50,000	50,000
FY26 - Irrigation Improvements	74,713.85	75,000	286
FY26 - Playground Improvements	703,629.17	860,000	156,371
FY26 - Lake & Pond Improvements	-	22,000	22,000
FY26 - Court & Park Lights	94,414.51	125,000	30,585
FY26 - Pool Deck Refurb/Replaster	400,325.00	400,000	(325)
FY26 - Monument Signs	36,047.58	35,000	(1,048)
FY26 - Pathway Improvements	345,346.66	425,000	79,653
FY26 - Rec Center Improvements	40,000.00	225,000	185,000
FY26 - New Staff Trucks	52,707.48	53,000	293
FY26 - Trails/Turf UTV	19,064.42	20,000	936
FY26 - HD Trimmer	11,506.00	9,400	(2,106)
FY26 - Pathway Blower	11,398.00	13,000	1,602
FY26 - Emergency Replacement	91,298.00	50,000	(41,298)
FY26 - Hydraulic Breaker	9,142.67	13,000	3,857
FY26 - Safety Trailer	42,562.00	48,000	5,438
FY26 - TC Equipment	54,560.81	100,000	45,439
FY26 - Hughes Landing Turf	156,503.00	155,000	(1,503)
FY26 - TC Streetscape	83,457.00	75,000	(8,457)
FY26 - Holiday Decorations	39,513.29	45,000	5,487
FY26 - WW Fountain Light	29,135.10	30,000	865
FY26 - WW Elevator Replacement	-	410,000	410,000
FY26 - RRBH Repairs	56,268.78	55,000	(1,269)
FY26 - RF Pump Station	151,750.00	175,000	23,250
FY26 - Park Signs	2,687.19	37,000	34,313
FY26 - Park Amenities	11,091.12	30,000	18,909
FY26 - Drainage Improvements	40,330.00	69,000	28,670
FY26 - Athletic Court Resurfacing	25,093.00	50,000	24,907
FY26 - Athl Court Fencing	57,082.00	63,000	5,918
FY26 - Athletic Facility Improvem	29,660.00	22,000	(7,660)
FY26 - Swim Team Equipment	5,795.25	6,000	205
FY26 - Slide & Foam Refurb	39,188.71	50,000	10,811
FY26 - Pool Shade Structure	54,645.00	60,000	5,355
FY26 - Pool Slide Replacement	84,305.00	120,000	35,695
FY26 - Pool Fencing	9,950.00	10,000	50
FY26 - Chemtrol Units	19,995.50	20,000	5
FY26 - Sprayground Improvements	10,250.00	30,000	19,750
FY26 - Thermal Cover	22,100.00	17,863	(4,237)
FY26 - Pool Pump Room Repair	93,872.30	150,000	56,128
FY26 - Lifeguard Stand Replace	7,109.03	5,000	(2,109)
FY26 - Pool Rules Signage	-	15,000	15,000
FY26 - Wayfinding Signs	23,580.00	90,000	66,420
FY26 - Bridge Replacement	111,415.87	125,000	13,584
FY26 - GM Pedestrian Bridge	43,099.53	45,000	1,900
FY26 - ABSP Ph1-Benches/Bleachers (PNA)	170,035.00	170,035	-
FY26 - ABSP Reno Ph1-Shade Awnings (PNA)	231,496.00	231,496	-
FY26 - ABSP Reno Ph1 - Pavilion (PNA)	167,162.10	174,956	7,794
FY26 - ABSP Reno Ph1 - Playground (PNA)	337,386.00	337,386	-
FY26 - ABSP Reno Ph1 - Restroom (PNA)	634,912.00	634,912	-
FY26 - ABSP Reno Ph1 - LED Lighting (PNA)	572,900.00	572,900	-
FY26 - ABSP Ph1 Parking Lot Lights (PNA)	1,652.51	6,121	4,468
FY26 - RFRC Fire Alarm Replacement	27,792.55	-	(27,793)
FY26 - Replacement IT Vehicle	-	-	-
FY26 - Priority Pathway Repairs	-	534,595	534,595

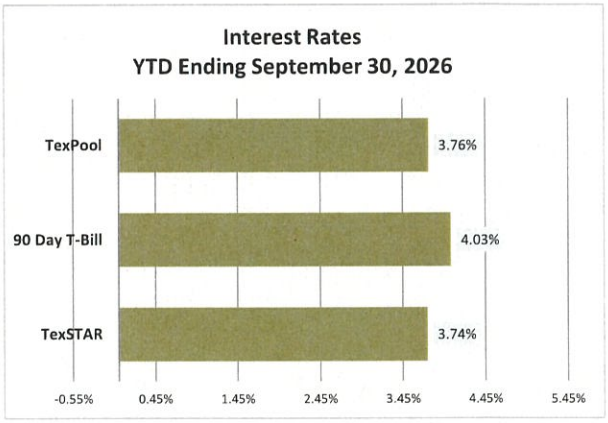
The Woodlands Township
Capital Project Detail

Account Title	Actual & POs	Total Budget	Available Budget
New Development Capital			
FY25 - New Development	27,979.16	-	(27,979)
The Woodlands Fire Dept Capital			
FY22 - Thermal Imaging Cameras	-	42,555	42,555
FY22 - Extrication Tools	-	19,783	19,783
FY22 - 2024 Ladder Truck	12,700.00	70,408	57,708
FY24 - Fire Station 5	257,888.85	-	(257,889)
FY24 - Emergency Training Center	(182,546.57)	326,017	508,564
FY24 - Computer Aided Dispatch	-	78,981	78,981
FY24 - Vehicle Replacements	69,809.00	124,204	54,395
FY24 - Fire Hose Replacement	11,804.63	34,791	22,986
FY24 - Brush Truck	260,837.00	225,000	(35,837)
FY24 - Utility Task Vehicle	-	14,621	14,621
FY24 - Station Improvements	57,744.61	75,450	17,705
FY24 - Vehicle Exhaust Systems	-	78,855	78,855
FY25 - Computer Aided Dispatch	-	30,000	30,000
FY25 - Radio Control Stations	38,875.06	53,443	14,568
FY25 - PSAP Program (Township 10%)	-	48,392	48,392
FY25 - Body Armor	-	6,731	6,731
FY25 - PPE	-	49,975	49,975
FY25 - Attenuator Upfit	22,395.29	40,511	18,115
FY25 - High Profile Vehicle	-	450,013	450,013
FY25 - Station Improvements	10,999.75	26,784	15,784
FY25 - BME Type 3 Brush Truck	639,523.51	640,000	476
FY25 - Station 8 Roof Replacement	-	21,216	21,216
FY25 - 2026 WFD Staff Vehicles	-	42,415	42,415
FY26 - PSAP Program (Township 10%)	-	50,000	50,000
FY26 - Computer Aided Dispatch	-	30,000	30,000
FY26 - AC Ops Vehicle	15,245.94	105,000	89,754
FY26 - Bunker Gear	355,883.88	327,250	(28,634)
FY26 - Vehicle Modems	-	8,000	8,000
FY26 - SCBA Replacement	43,983.93	52,000	8,016
FY26 - Drones	-	30,000	30,000
FY26 - Fire Engine	-	1,375,000	1,375,000
FY26 - ETC Burn Tower	84,319.00	90,000	5,681
FY26 - Station Improvements	68,264.55	150,000	81,735
FY26 - Fire Chief Vehicle	90,283.35	105,000	14,717
FY26 - FPO Vehicle	75,403.62	105,000	29,596
FY26 - EVT Service Vehicle	98,804.93	140,000	41,195
FY26 - ETC Sorinex Squat Machine	5,674.26	-	(5,674)
FY26 - BodyKore Universal Trainer	7,421.44	-	(7,421)
Report Total	21,648,742	41,241,242	19,592,500

The Woodlands Township
Monthly Investment Report
September 30, 2026

Fund	Investment Type	Account Description	Maturity	Beginning Balance	Deposits	Withdrawals	Monthly Earnings	Ending Balance	Average % Yield
General	Texas Local Govt Investment Pool	TexSTAR Health Ins. Self Funding	Open	$ 1,020,346	$ -	$ -	$ 3,141	$ 1,023,486	3.74%
General	Texas Local Govt Investment Pool	TexSTAR General	Open	$ 4,163,326	$ -	$ -	$ 12,815	$ 4,176,140	3.74%
General	Texas Local Govt Investment Pool	TexPOOL Property Tax (M & O)	Open	$ 59,787,269	$ 2,800,127	$ (10,005,175)	$ 188,626	$ 52,770,847	3.76%
General	Certificate of Deposit	Origin Bank	12/26	$ 8,210,035	$ -	$ -	$ 22,403	$ 8,232,438	3.50%
Debt Service	Texas Local Govt Investment Pool	TexPOOL Debt Service HOT	Open	$ 3,626,134	$ -	$ -	$ 11,203	$ 3,637,338	3.76%
Debt Service Reserve	Texas Local Govt Investment Pool	TexSTAR 2010 Reserve-Office Bldg	Open	$ 132,377	$ -	$ -	$ 407	$ 132,785	3.74%
Debt Service Reserve	Texas Local Govt Investment Pool	TexPOOL Property Tax (I & S)	Open	$ 569,893	$ 5,175	$ -	$ 1,771	$ 576,840	3.76%
Fund Bal Reserve	Texas Local Govt Investment Pool	TexPOOL Lake Reserve	Open	$ 495,168	$ -	$ -	$ 1,530	$ 496,698	3.76%
Fund Bal Reserve	Texas Local Govt Investment Pool	TexPOOL Capital Improvement Res.	Open	$ 53,973,793	$ -	$ (2,786,605)	$ 161,803	$ 51,348,992	3.76%
Fund Bal Reserve	Texas Local Govt Investment Pool	TexPOOL Cultural Education Reserve	Open	$ 937,669	$ -	$ -	$ 2,897	$ 940,566	3.76%
Transportation	Texas Local Govt Investment Pool	TexPOOL Transportation	Open	$ 1,222,813	$ -	$ -	$ 3,778	$ 1,226,591	3.76%
			Totals	**$ 134,138,824**	**$ 2,805,302**	**$ (12,791,780)**	**$ 410,375**	**$ 124,562,720**	
						Year To Date	**$ 3,579,964**		





Statement of Compliance: All investment transactions meet the requirements set forth in Chapter 2256 Texas Govt Code, as amended and are in compliance with the Township's Investment Policy

Richard M. Franks, Treasurer

Linda Nelson, Secretary

Monique Sharp, President/CEO

THE WOODLANDS TOWNSHIP
SALES TAX DEPOSITS - GENERAL FUND & SPECIAL REVENUE FUND
REPORT DATE: SEPTEMBER 30, 2026

					Variances			
					Actual 2026 vs. Actual 2025		Actual 2026 vs. Budget 2026	
	Actual 2024	Actual 2025	Budget 2026	Actual 2026	$ Change	% Change	$ Change	% Change
JAN	$ 5,913,089	$ 6,525,873	$ 6,910,159	$ 6,948,056	$ 422,183	6.5%	$ 37,897	0.5%
FEB	8,147,765	9,057,969	9,718,567	9,931,095	873,126	9.6%	212,528	2.2%
MAR	5,303,243	6,322,678	5,875,137	6,556,062	233,383	3.7%	680,925	11.6%
APR	5,233,421	5,472,443	5,886,426	6,034,980	562,537	10.3%	148,554	2.5%
MAY	6,744,397	6,875,835	7,265,092	7,185,793	309,957	4.5%	(79,299)	-1.1%
JUN	6,343,402	7,103,251	6,611,099	6,705,918	(397,333)	-5.6%	94,819	1.4%
JUL	6,174,148	6,420,037	6,830,357	6,708,686	288,648	4.5%	(121,671)	-1.8%
AUG	6,399,416	6,593,997	7,095,101	7,572,423	978,426	14.8%	477,322	6.7%
SEP	5,391,200	6,103,679	6,457,328	6,581,418	477,740	7.8%	124,090	1.9%
OCT	5,817,560	5,450,769	5,905,597					
NOV	6,397,691	6,319,783	6,808,725					
DEC	5,877,715	6,643,534	6,233,424					
TOTAL	$ 73,743,046	$ 78,889,850	$ 81,597,012					
YTD	$ 55,650,081	$ 60,475,763	$ 62,649,266	$ 64,224,432	$ 3,748,669	6.2%	$ 1,575,166	2.5%
2026 Deposits as % of Budget			78.7%					

General Fund Sales Tax Used for Operations

In accordance with the adopted financing plans for Project No. 2 and Project No. 3, sales tax is allocated by area to the developer of each Project quarterly.	
Project No. 2 - 2026 YTD area report =	$ (2,149,155)
Project No. 3 - 2026 YTD area report =	$ (607,328)
General Fund - 2026 YTD sales tax used for operations =	**$ 61,467,949**

THE WOODLANDS TOWNSHIP
HOTEL OCCUPANCY TAX DEPOSITS
REPORT DATE: SEPTEMBER 30, 2026

					Variances			
					Actual 2026 vs. Actual 2025		Actual 2026 vs. Budget 2026	
	Actual 2024	Actual 2025	Budget 2026	Actual 2026	$ Change	% Change	$ Change	% Change
JAN	$ 591,541	$ 664,763	$ 693,733	$ 617,980	$ (46,783)	-7.0%	$ (75,753)	-10.9%
FEB	743,261	678,916	719,924	717,825	38,908	5.7%	(2,099)	-0.3%
MAR	818,181	913,104	900,664	887,675	(25,429)	-2.8%	(12,989)	-1.4%
APR	913,478	998,298	963,382	1,027,299	29,001	2.9%	63,917	6.6%
MAY	1,046,776	992,732	1,026,742	984,521	(8,210)	-0.8%	(42,221)	-4.1%
JUN	959,067	960,760	1,004,532	978,119	17,359	1.8%	(26,413)	-2.6%
JUL	821,488	870,996	915,416	941,131	70,135	8.1%	25,715	2.8%
AUG	889,485	859,660	916,304	856,669	(2,991)	-0.3%	(59,635)	-6.5%
SEP	806,939	724,611	803,696	843,066	118,455	16.3%	39,370	4.9%
OCT	859,577	811,133	869,972					
NOV	1,035,978	960,703	1,050,052					
DEC	875,486	912,478	854,252					
TOTAL	$ 10,361,256	$ 10,348,155	$ 10,718,669					
YTD	$ 7,590,215	$ 7,663,841	$ 7,944,393	$ 7,854,285	$ 190,444	2.5%	$ (90,108)	-1.1%
2026 Deposits as % of Budget			73.3%					

THE WOODLANDS TOWNSHIP
MIXED BEVERAGE TAX TOTAL DEPOSIT*
DISTRIBUTION: SEPTEMBER 2026
JULY 2026 RECEIPTS/ACTIVITY

					Variances			
					Actual 2026 vs. Actual 2025		Actual 2026 vs. Budget 2026	
	Actual 2024	Actual 2025	Budget 2026	Actual 2026	$ Change	% Change	$ Change	% Change
JAN	$ 117,608	$ 121,210	$ 118,033	$ 124,461	$ 3,251	2.7%	$ 6,428	5.4%
FEB	147,501	143,084	143,573	149,462	6,378	4.5%	5,889	4.1%
MAR	99,597	100,072	98,671	99,996	(77)	-0.1%	1,325	1.3%
APR	117,504	115,853	115,307	124,438	8,585	7.4%	9,131	7.9%
MAY	122,193	119,706	119,524	113,354	(6,352)	-5.3%	(6,170)	-5.2%
JUN	125,184	127,094	124,676	118,985	(8,109)	-6.4%	(5,691)	-4.6%
JUL	130,298	138,330	132,787	140,466	2,136	1.5%	7,679	5.8%
AUG	130,222	115,937	121,569	119,832	3,894	3.4%	(1,737)	-1.4%
SEP	106,048	114,729	109,145	118,083	3,354	2.9%	8,938	8.2%
OCT	124,355	121,358	121,406					
NOV	149,693	121,472	133,854					
DEC	148,184	121,481	146,454					
TOTAL	$ 1,518,388	$ 1,460,328	$ 1,485,000					
YTD	$ 1,096,155	$ 1,096,016	$ 1,083,285	$ 1,109,075	$ 13,059	1.2%	$ 25,790	2.4%

2026 Deposits as % of Budget 74.7%

*Total mixed beverage tax deposits includes gross receipts and sales tax receipts on mixed beverage sales for the month.

THE WOODLANDS TOWNSHIP
PROPERTY TAX DEPOSITS
TAX YEAR 2025/BUDGET 2026
REPORT DATE: SEPTEMBER 30, 2026

Fiscal Year	Tax Year	Collection Period	(+) Current Collections	(+) Prior Year Collections	(+) Current Penalties & Interest	(+) Prior Year Penalties & Interest	(-) Collection Fee	(-) Current Refunds	(-) Prior Year Refunds	(=) Net Deposits
2025	2025	Oct 2025	1,296,056	50,764	-	10,184	(22,194)	(3,683)	(6,074)	1,325,053
2025	2025	Nov 2025	2,239,997	23,231	-	2,747	-	(4,181)	(16,033)	2,245,761
2025	2025	Dec 2025	20,905,675	22,770	-	5,260	-	(22,442)	(7,575)	20,903,687
2026	2025	Jan 2026	18,782,797	27,547	-	6,571	-	(143,400)	(770)	18,672,744
2026	2025	Feb 2026	6,950,365	35,510	27,953	6,561	-	(297,581)	(3,547)	6,719,260
2026	2025	Mar 2026	600,433	23,587	33,735	2,244	-	(66,507)	(40,454)	553,038
2026	2025	Apr 2026	325,245	16,569	27,264	2,956	-	(45,069)	(26,628)	300,338
2026	2025	May 2026	298,414	22,616	20,684	7,446	-	(64,085)	(4,587)	280,489
2026	2025	Jun 2026	215,721	27,576	20,576	8,206	-	(43,601)	(4,342)	224,135
2026	2025	Jul 2026	365,285	11,916	36,855	2,742	-	(29,690)	(7,054)	380,054
2026	2025	Aug 2026	84,026	8,292	9,629	1,854	-	(17,192)	(670)	85,938
2026	2025	Sep 2026	28,830	10,208	5,270	2,411	-	(31,208)	(958)	14,552
Total-to-Date			$ 52,092,844	$ 280,585	$ 181,964	$ 59,182	$ (22,194)	$ (768,641)	$ (118,692)	$ 51,705,049

Comparison of Tax Years

2026 Budget
Tax Year Oct 2025 thru Sep 2026

		Tax Year 2025	% of Levy
Adjusted Levy	**Sep 2026**	**$ 51,630,580**	
Total Collections		$ 52,092,844	100.90%
Total Prior Year Collections		280,585	0.54%
Total Penalties & Interest		241,146	0.47%
Less: Total Refunds and Fees		(887,332)	-1.72%
Net Collections		$ 51,727,243	100.19%

2025 Budget
Tax Year Oct 2024 thru Sep 2025

		Tax Year 2024	% of Levy
Adjusted Levy	**Sep 2025**	**$ 48,278,977**	
Total Collections		$ 48,462,628	100.38%
Total Prior Year Collections		304,940	0.63%
Total Penalties & Interest		226,029	0.47%
Less: Total Refunds and Fees		(610,279)	-1.26%
Net Collections		$ 48,383,317	100.22%

2024 Budget
Tax Year Oct 2023 thru Sep 2024

		Tax Year 2023	% of Levy
Adjusted Levy	**Sep 2024**	**$ 45,104,750**	
Total Collections		$ 45,540,059	100.97%
Total Prior Year Collections		259,389	0.58%
Total Penalties & Interest		210,917	0.47%
Less: Total Refunds and Fees		(746,426)	-1.65%
Net Collections		$ 45,263,940	100.35%

Note: The fiscal year is January - December, but the tax year is October - September.